# Incentivizing and Coordinating Exploration Part II: Bayesian Models with Transfers

## Bobby Kleinberg Cornell University



EC 2017 Tutorial 27 June 2017



#### Scope

- Mechanisms with monetary transfers
- Bayesian models of exploration
- Risk-neutral, quasi-linear utility

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#### Applications

- Markets/auctions with costly information acquisition
  - E.g. job interviews, home inspections, start-up acquisitions





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- Bayesian models of exploration
- Risk-neutral, quasi-linear utility

#### Applications

- Incentivizing "crowdsourced exploration"
  - E.g. online product recommendations, citizen science.



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- Bayesian models of exploration
- Risk-neutral, quasi-linear utility

#### Key abstraction: joint Markov scheduling

- Generalizes multi-armed bandits, Weitzman's "box problem"
- A simple "index-based" policy is optimal.
- Proof introduces a key quantity: *deferred value*. [Weber, 1992]
  - Aids in adapting analysis to strategic settings.
  - Role similar to virtual values in optimal auction design.

#### Application 1: Job Search



• One applicant



• n firms

- Firm *i* has interview cost  $c_i$ , match value  $v_i \sim F_i$
- Special case of the "box problem". [Weitzman, 1979]

## Application 2: Multi-Armed Bandit



- One planner
- *n* choices ("arms")



- Arm *i* has random payoff sequence drawn from *F<sub>i</sub>*
- Pull an arm: receive next element of payoff sequence.
- Maximize geometric discounted reward,  $\sum_{t=0}^{\infty} (1-\delta)^t r_t$ .



Firms compete to hire  $\rightarrow$  inefficient investment in interviews.







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Social learning  $\rightarrow$  inefficient investment in exploration. Each individual is myopic, prefers exploiting to exploring.







#### "Arms" are strategic.



Time steps are strategic.

## Joint Markov Scheduling

Given *n* Markov chains, each with ...

- state set  $S_i$ , terminal states  $\mathcal{T}_i \subset S_i$
- transition probabilities
- reward function  $R_i : S_i \to \mathbb{R}$

Design policy  $\pi$  that, in any state-tuple  $(s_1, \ldots, s_n)$ ,

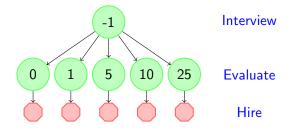
- chooses one Markov chain, *i*, to undergo state transition,
- receives reward  $R(s_i)$

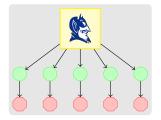
Stop the first time a MC enters a terminal state.

Maximize expected total reward.<sup>1</sup>

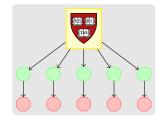
<sup>&</sup>lt;sup>1</sup>Dumitriu, Tetali, & Winkler, On Playing Golf with Two Balls.

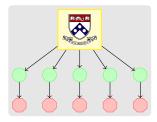
#### Interview Markov Chain

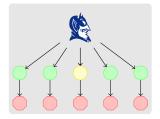




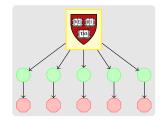


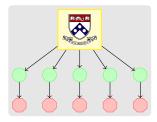


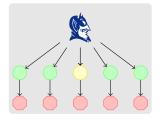




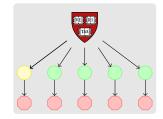


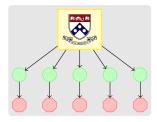


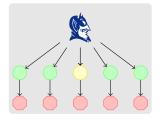




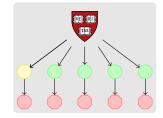


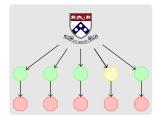


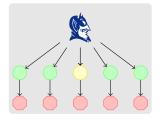




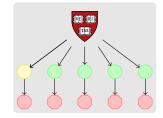


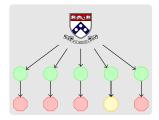


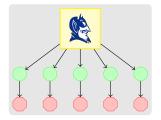




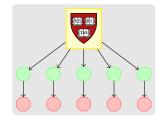


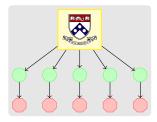


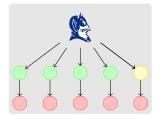




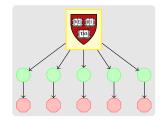


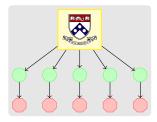


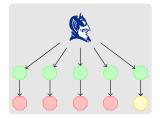




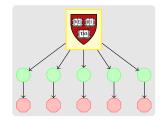


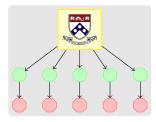




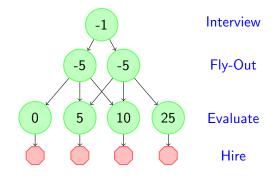




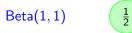




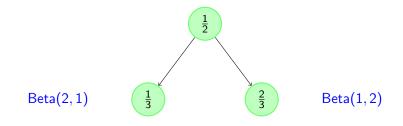
#### Multi-Stage Interview Markov Chain



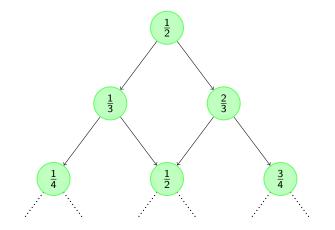
#### Markov chain interpretation



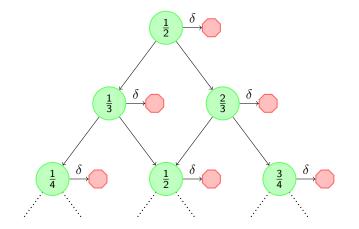
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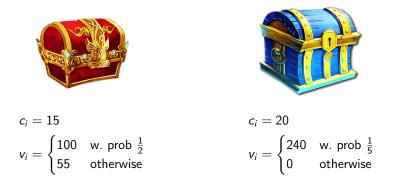


## Part 2:

# Solving Joint Markov Scheduling

#### Naïve Greedy Methods Fail

An example due to Weitzman (1979) ...



- Red is better in expectation and in worst case, less costly.
- Nevertheless, optimal policy starts by trying blue.

#### Solution to The Box Problem

For each box *i*, let  $\sigma_i$  be the (unique, if  $c_i > 0$ ) solution to

 $\mathbb{E}\left[(\mathbf{v}_i-\sigma_i)^+\right]=\mathbf{c}_i$ 

where  $(\cdot)^+$  denotes max $\{\cdot, 0\}$ .

**Interpretation:** for an asset with value  $v_i \sim F_i$ , the fair value of a call option with strike price  $\sigma_i$  is  $c_i$ .

#### **Optimal policy: Descending Strike Price (DSP)**

- Maintain priority queue, initially ordered by strike price.
- **2** Repeatedly extract highest-priority box from queue.
- **③** If closed, open it and reinsert into queue with priority  $v_i$ .
- If open, choose it and terminate the search.

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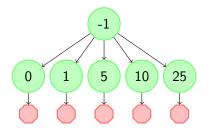


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w. prob  $\frac{1}{5}$  otherwise

#### Non-Exposed Stopping Rules

Recall: Markov chain corresponding to Box i has three types of states.



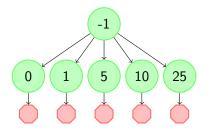
Initial: vi unknown

Intermediate:  $v_i$  known, payoff  $-c_i$ 

Terminal: payoff  $v_i - c_i$ 

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#### Non-exposed stopping rules

A stopping rule is *non-exposed* if it never stops in an intermediate state with  $v_i > \sigma_i$ .

#### Amortization Lemma

Covered call value (of box *i*)

The *covered call value* is the random variable  $\kappa_i = \min\{v_i, \sigma_i\}$ .

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For a stopping rule  $\tau$  let

$$\mathbb{I}_{i}(\tau) = \begin{cases} 1 & \text{if } \tau > 1 \\ 0 & \text{otherwise,} \end{cases} \quad \mathbb{A}_{i}(\tau) = \begin{cases} 1 & \text{if } s_{\tau} \in \mathcal{T} \\ 0 & \text{otherwise.} \end{cases}$$

$$Inspect \qquad Acquire$$

Abbreviate as  $\mathbb{I}_i$ ,  $\mathbb{A}_i$ , when  $\tau$  is clear from context.

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#### Amortization Lemma

For every stopping rule  $\tau$ ,  $\mathbb{E}[\mathbb{A}_i v_i - \mathbb{I}_i c_i] \leq \mathbb{E}[\mathbb{A}_i \kappa_i]$  with equality if and only if the stopping rule is non-exposed.

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**Proof sketch:** If you already hold the asset, adopting the *covered call position* (selling the call option at price  $c_i$ ) is:

- risk-neutral
- strictly beneficial if the buyer of the option sometimes forgets to "exercise in the money".

### Proof of Amortization

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#### Proof.

$$\mathbb{E} \left[ \mathbb{A}_{i} \mathbf{v}_{i} - \mathbb{I}_{i} \mathbf{c}_{i} \right] = \mathbb{E} \left[ \mathbb{A}_{i} \mathbf{v}_{i} - \mathbb{I}_{i} (\mathbf{v}_{i} - \sigma_{i})^{+} \right]$$
(1)  
$$\leq \mathbb{E} \left[ \mathbb{A}_{i} \left( \mathbf{v}_{i} - (\mathbf{v}_{i} - \sigma_{i})^{+} \right) \right]$$
(2)  
$$= \mathbb{E} \left[ \mathbb{A}_{i} \kappa_{i} \right].$$
(3)

Inequality (2) is justified because  $(\mathbb{I}_i - \mathbb{A}_i)(v_i - \sigma_i)^+ \ge 0$ . Equality holds if and only if  $\tau$  is non-exposed.

### Optimality of Descending Strike Price Policy

Any policy induces an n-tuple of stopping rules, one for each box. Let

$$\tau_1^*, \dots, \tau_n^* = \{ \text{stopping rules for OPT} \}$$
  
 $\tau_1, \dots, \tau_n = \{ \text{stopping rules for DSP} \}$ 

Then

$$\mathbb{E}\left[\mathsf{OPT}\right] \leq \sum_{i} \mathbb{E}\left[\mathbb{A}_{i}(\tau_{i}^{*})\kappa_{i}\right] \leq \mathbb{E}\left[\max_{i} \kappa_{i}\right]$$
$$\mathbb{E}\left[\mathsf{DSP}\right] = \sum_{i} \mathbb{E}\left[\mathbb{A}_{i}(\tau_{i})\kappa_{i}\right] = \mathbb{E}\left[\max_{i} \kappa_{i}\right]$$

because DSP is non-exposed and always selects the maximum  $\kappa_i$ .

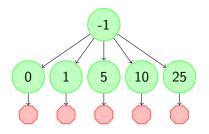
Consider one Markov chain (arm) in isolation.

### Stopping game $\Gamma(\mathcal{M}, s, \sigma)$

- Markov chain  $\mathcal{M}$  starts in state s.
- In a non-terminal state s', you may continue or stop.
- Continue: Receive payoff R(s'). Move to next state.
- Stop: game ends.
- $\bullet\,$  In a terminal state, game ends and you pay penalty  $\sigma.$

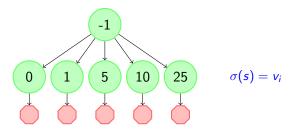
### Gittins index

Consider one Markov chain (arm) in isolation.



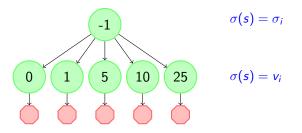
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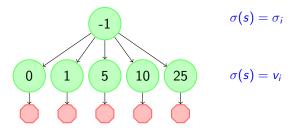
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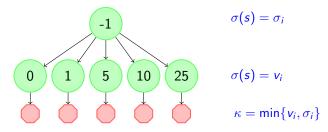
#### Deferred value

The *deferred value* of Markov chain  $\mathcal{M}$  is the random variable

 $\kappa = \min_{1 \le t < T} \{ \sigma(s_t) \}$ 

where T is the time when the Markov chain enters a terminal state.

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#### Non-exposed stopping rules

A stopping rule for Markov chain  $\mathcal{M}$  is *non-exposed* if it never stops in a state with  $\sigma(s_{\tau}) > \min\{\sigma(s_t) \mid t < \tau\}$ .

For a stopping rule au, define  $\mathbb{A}( au)$  (abbreviated  $\mathbb{A}$ ) by

$$\mathbb{A}( au) = egin{cases} 1 & ext{if } s_ au \in \mathcal{T} \ 0 & ext{otherwise}. \end{cases}$$

Assume Markov chain  $\mathcal{M}$  satisfies

- Almost sure termination (AST): With probability 1, the chain eventually enters a terminal state.
- On free lunch (NFL): In any state s with R(s) > 0, the probability of transitioning to a terminal state is positive.

#### Amortization Lemma

If Markov chain  $\mathcal{M}$  satisfies AST and NFL, then every stopping rule  $\tau$  satisfies  $\mathbb{E}\left[\sum_{0 < t < \tau} R(s_t)\right] \leq \mathbb{E}[\mathbb{A}\kappa]$ , with equality if the stopping rule is non-exposed.

### **Proof Sketch.**

- Time step t is *non-exposed* if  $\sigma(s_t) = \min\{\sigma(s_1), \ldots, \sigma(s_t)\}$ .
- Break time into "episodes": subintervals consisting of one non-exposed step followed by zero or more exposed steps.
- **③** Prove the inequality by summing over episodes.

### Gittins Index Theorem

A joint Markov scheduling policy is optimal if and only if, in each state-tuple  $(s_1, \ldots, s_n)$ , it advances a Markov chain whose state  $s_i$  has maximum Gittins index, or if all Gittins indices are negative then it stops.

**Proof Sketch.** Gittins index policy induces a non-exposed stopping rule for each  $M_i$  and always advances  $i^* = \operatorname{argmax}_i \{\kappa_i\}$  into a terminal state unless  $\kappa_{i^*} < 0$ . Hence

 $\mathbb{E}[\mathsf{Gittins}] = \mathbb{E}[\max_{i}(\kappa_{i})^{+}]$ 

whereas amortization lemma implies

 $\mathbb{E}[\mathsf{OPT}] \leq \mathbb{E}[\max_{i}(\kappa_{i})^{+}].$ 

### Joint Markov Scheduling, General Case

**Feasibility constraint**  $\mathcal{I}$ : a collection of subsets of [n].

**Joint Markov scheduling w.r.t.**  $\mathcal{I}$ : when the policy stops, the set of Markov chains in terminal states must belong to  $\mathcal{I}$ .<sup>2</sup>

#### Theorem (Gittins Index Theorem for Matroids)

Let  $\mathcal{I}$  be a matroid. A policy for joint Markov scheduling w.r.t.  $\mathcal{I}$  is optimal iff, in each state-tuple  $(s_1, \ldots, s_n)$ , the policy advances  $\mathcal{M}_i$  whose state  $s_i$  has maximum Gittins index, among those i such that  $\{i\} \cup \{j \mid s_j \text{ is a terminal state}\} \in \mathcal{I}$ , or stops if  $\sigma(s_i) < 0$ .

**Proof sketch:** Same proof as before. The policy described is nonexposed and simulates the greedy algorithm for choosing a maxweight independent set w.r.t. weights  $\{\kappa_i\}$ .

<sup>&</sup>lt;sup>2</sup>Sahil Singla, *The Price of Information in Combinatorial Optimization*, contains further generalizations.

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#### Box Problem for Matchings

Put "Weitzman boxes" on the edges of a bipartite graph, and allow picking any set of boxes that forms a matching.

Simulating greedy max-weight matching with weights  $\{\kappa_i\}$  yields a 2-approximation to the optimum policy.

Simulating exact max-weight matching yields no approximation guarantee. (Violates the non-exposure property, because an augmenting path may eliminate an open box with  $v_i > \sigma_i$ .)

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Suppose boxes are presented in order  $1, \ldots, n$ . We only choose *whether* to open box *i*, not *when* to open it.

#### Theorem

There exists a policy for the box problem with exogenous order, whose expected value is at least half that of the optimal policy with endogenous order.

**Proof sketch.**  $\kappa_1, \ldots, \kappa_n$  are independent random variables. Prophet inequality  $\Rightarrow$  threshold stop rule  $\tau$  such that

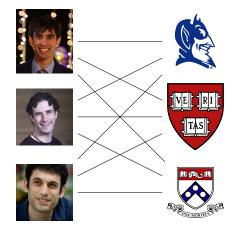
 $\mathbb{E}[\kappa_{\tau}] \geq \frac{1}{2} \mathbb{E}[\max_{i} \kappa_{i}].$ 

Threshold stop rules are non-exposed: open box if  $\sigma_i \ge \theta$ , select it if  $v_i \ge \theta$ .

# Part 3:

# **Information Acquisition in Markets**

- *m* heterogeneous items for sale
- *n* bidders: unit demand, risk neutral, quasi-linear utility



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- Inspection: bidder *i* must pay cost  $c_{ij}(\theta_i) \ge 0$  to learn  $v_{ij}$ . Unobservable. Cannot acquire item without inspecting.

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#### Extension

Inspection happens in stages indexed by  $k \in \mathbb{N}$ . Each reveals a new signal about  $v_{ij}$ . Cost to observe first k signals is  $c_{ii}^k(\theta_i)$ .

### Simultaneous Auctions (Single-item Case)

If inspections must happen before auction begins, 2<sup>nd</sup>-price auction maximizes expected welfare. [Bergemann & Välimäki, 2002]

May be arbitrarily inefficient relative to best sequential procedure.

- *n* identical bidders: cost  $c = 1 \delta$ , value  $\begin{cases} H & \text{with prob. } \frac{1}{H} \\ 0 & \text{otherwise.} \end{cases}$
- Take limit as  $H \to \infty$ ,  $\frac{n}{H} \to \infty$ ,  $\delta \to 0$ .
- First-best procedure gets  $H(1-c) = H \cdot \delta$ .
- For any simultaneous-inspection procedure ...
  - Let  $p_i = \Pr(i \text{ inspects}), x = \sum_{i=1}^n p_i$ . Cost is cx. Benefit is  $\leq H (1 e^{-x/H})$ .

  - Difference is maximized at  $x \cong H \ln(1/c) \cong H \cdot \delta$ .
  - Welfare  $\leq H \cdot \delta^2$ .

# Efficient Dynamic Auctions

If a dynamic auction is efficient, it must

- Implement the first-best policy. (DSP or Gittins index)
- Charge agents using Groves payments.

Seminal papers on dynamic auctions [Cavallo, Parkes, & Singh 2006; Crémer, Spiegel, & Zheng, 2009; Bergemann & Välimäki 2010; Athey & Segal 2013] specify how to do this.

(Varying information structures and participation constraints.)

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If a dynamic auction is efficient, it must

- Implement the first-best policy. (DSP or Gittins index)
- Charge agents using Groves payments.

Seminal papers on dynamic auctions [Cavallo, Parkes, & Singh 2006; Crémer, Spiegel, & Zheng, 2009; Bergemann & Välimäki 2010; Athey & Segal 2013] specify how to do this.

(Varying information structures and participation constraints.)

Any such mechanism requires either:

- agents communicate their entire value distribution
- the center knows agents' value distributions without having to be told.

Efficient dynamic auctions rarely seen in practice.

# Descending Auction

### Descending-Price Mechanism

Descending clock represents uniform price for all items. Bidders may claim any remaining item at the current price.

### Intuition: parallels descending strike price policy.

Bidders with high "option value" can inspect early. If value is high, can claim item immediately to avoid competition.

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#### Theorem

For single-item auctions, any n-tuple of bidders has an n-tuple of "counterparts" who know their valuations. Equilibria of descending-price auction correspond to equilibria of 1<sup>st</sup>-price auction among counterparts.

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#### Theorem

For multi-item auctions with unit-demand bidders, every descending-price auction equilibrium achieves at least 43% of first-best welfare.

### Descending-Price Auction: Single-Item Case

#### Definition (Covered counterpart)

For each bidder *i* define their *covered counterpart* to have zero inspection cost and value  $\kappa_i$ .

#### Equilibrium Correspondence Theorem

For single-item auctions there is an expected-welfare preserving one-to-one correspondence

Consider the best responses of bidder *i* and covered counterpart i' when facing any strategy profile  $b_{-i}$ .

Suppose counterpart's best response is to buy item at time  $b'_i(\kappa_i)$ .

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- Inspect at price  $b'_i(\sigma_i)$ .
- Buy immediately if  $v_i \ge \sigma_i$ .
- Else buy at price b'<sub>i</sub>(v<sub>i</sub>).

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This strategy  $b_i$  is non-exposed, so  $\mathbb{E}[u_i(b_i, b_{-i})] = \mathbb{E}[u'_i(b'_i, b_{-i})]$ .

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This strategy  $b_i$  is non-exposed, so  $\mathbb{E}[u_i(b_i, b_{-i})] = \mathbb{E}[u'_i(b'_i, b_{-i})]$ . No other strategy  $\tilde{b}_i$  is better for *i*, because

$$\begin{split} \mathbb{E}\left[u_i(\tilde{b}_i, b_{-i})\right] &\leq \mathbb{E}\left[\text{covered call value minus price}\right] \\ &= \mathbb{E}\left[u_i'(\tilde{b}_i, b_{-i})\right] \leq \mathbb{E}\left[u_i'(b_i', b_{-i})\right]. \end{split}$$

### Welfare and Revenue of Descending-Price Auction

Bayes-Nash equilibria of first-price auctions:

- are efficient when bidders are symmetric [Myerson, 1981];
- achieve  $\geq 1 \frac{1}{e} \cong 0.63...$  fraction of best possible welfare in general. [Syrgkanis, 2012]

Our descending-price auction inherits the same welfare guarantees.

# Descending-Price Auction for Multiple Items

Descending clock represents uniform price for all items.

Bidders may claim any remaining item at the current price.

#### Theorem

Every equilibrium of the descending-price auction achieves at least one-third of the first-best welfare.

### **Remarks:**

- First-best policy not known to be computationally efficient.
- Best known polynomial-time algorithm is a 2-approximation, presented earlier in this lecture.

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**Proof sketch:** via the *smoothness framework* [Lucier-Borodin '10, Roughgarden '12, Syrgkanis '12, Syrgkanis-Tardos '13].

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**Proof sketch:** via the *smoothness framework*. For bidder *i*, consider "deviation" that inspects each *j* when price is at  $\frac{2}{3}\sigma_{ij}$  and buys at  $\frac{2}{3}\kappa_{ij}$ . (Note this is non-exposed.)

One of three alternatives must hold:

- In equilibrium, the price of j is at least  $\frac{2}{3}\kappa_{ij}$ .
- In equilibrium, *i* pays at least  $\frac{2}{3}\kappa_{ij}$ .
- In deviation, expected utility of *i* is at least  $\frac{1}{3}\kappa_{ij}$ .

 $\frac{1}{2}p^j + \frac{1}{2}p_i + u_i \ge \frac{1}{3}\kappa_{ij}$ 

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$$\mathbb{E}[\text{welfare of descending price}] = \mathbb{E}\left[\sum_{i} (u_i + p_i)\right]$$
$$= \mathbb{E}\left[\sum_{i} u_i + \frac{1}{2} \sum_{i} p_i + \frac{1}{2} \sum_{j} p^j\right]$$
$$\geq \frac{1}{3} \mathbb{E}\left[\max_{\mathcal{M}} \sum_{(i,j) \in \mathcal{M}} \kappa_{ij}\right] \geq \frac{1}{3} \text{ OPT}$$

where  $\mathcal{M}$  ranges over all matchings.

# Part 4: Social Learning

Crowdsourced investigation "in the wild"









# Crowdsourced investigation "in the wild"





Decentralized exploration suffers from misaligned incentives.

- Platform's goal: Collect data about many alternatives.
- User's goal: Select the best alternative.





Crowdsourced investigation "in the wild"





Decentralized exploration suffers from misaligned incentives.

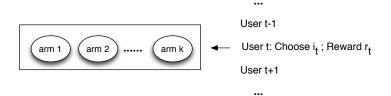
- Platform's goal: **EXPLORE.**
- User's goal: **EXPLOIT.**





# A Model Based on Multi-Armed Bandits

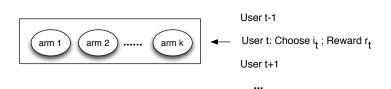
*k* arms have independent random types that govern their (time-invariant) reward distribution when selected.



Users observe all past rewards before making their selection.

# A Model Based on Multi-Armed Bandits

*k* arms have independent random types that govern their (time-invariant) reward distribution when selected.



...

Users observe all past rewards before making their selection. Platform's goal: maximize  $\sum_{t=0}^{\infty} (1-\delta)^t r_t$ User t's goal: maximize  $r_t$ 

### Incentivized Exploration

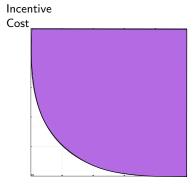
#### Incentive payments

At time t, announce reward  $c_{t,i} \ge 0$  for each arm i. User now chooses i to maximize  $\mathbb{E}[r_{i,t}] + c_{i,t}$ .

Our platform and users have a common posterior at all times, so platform knows exactly which arm a user will pull, given a reward vector.

An equivalent description of our problem is thus:

- Platform can adopt any policy  $\pi$ .
- Cost of a policy pulling arm *i* at time *t* is  $r_t^{\text{max}} r_{i,t}$ , where  $r_t^{\text{max}}$  denotes myopically optimal reward.



**Opportunity Cost** 

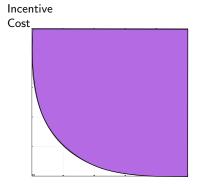
Suppose, for platform's policy  $\pi$ :

- reward  $\geq (1 a) \cdot \mathsf{OPT}$ .
- payment  $\leq b \cdot \mathsf{OPT}$ .

We say  $\pi$  achieves loss pair (a, b).

#### Definition

(a, b) is achievable if for every multi-armed bandit instance,  $\exists$ policy achieving loss pair (a, b).



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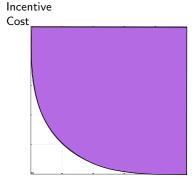
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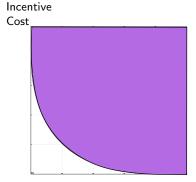
#### Main Theorem



• Achievable region is convex, closed, upward monotone.

**Opportunity Cost** 

#### Main Theorem

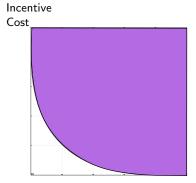


• Set-wise increasing in  $\delta$ .

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**Opportunity Cost** 

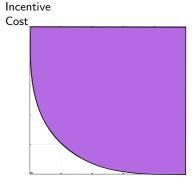
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**Opportunity Cost** 

- Achievable region is convex, closed, upward monotone.
- Set-wise increasing in  $\delta$ .
- (0.25,0.25) and (0.1,0.5) achievable for all  $\delta$ .

#### Main Theorem



Opportunity Cost

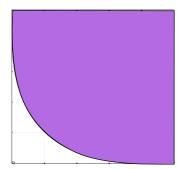
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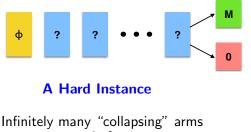
You can always get  $0.9 \cdot \text{OPT}$ while paying out only  $0.5 \cdot \text{OPT}$ .



#### A Hard Instance

Infinitely many "collapsing" arms M with prob.  $\frac{1}{M}\delta^2$ , else 0. (*Type fully revealed when pulled.*)

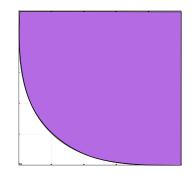




*M* with prob.  $\frac{1}{M}\delta^2$ , else 0.

One arm whose payoff is always  $\phi \cdot \delta$ .

- OPT: pick a fresh collapsing arm until high payoff is found.
- MYO: always play the safe arm.



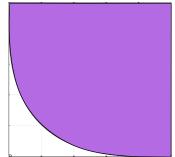


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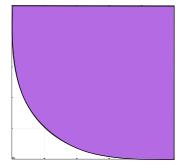


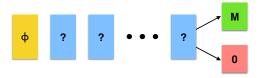
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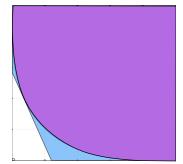


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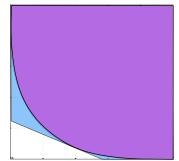


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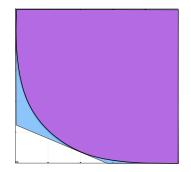
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The line segment joining  $(0, \phi - \delta)$  to  $(1-\phi,0)$  is tangent to the curve  $\sqrt{x} + \sqrt{y} = \sqrt{1-\delta}$  at

> $x = \frac{1}{1-\delta}(1-\phi)^2$  $y = \frac{1}{1-\delta}(\phi - \delta)^2$



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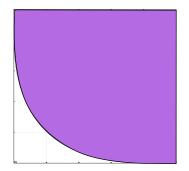
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The inequality

$$\sqrt{x} + \sqrt{y} \ge \sqrt{1-\delta}$$

holds if and only if

$$\forall \phi \in (\delta, 1) \quad x + \left(\frac{1-\phi}{\phi-\delta}\right) y \ge 1-\phi$$



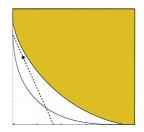
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Proof of achievability is by contradiction.

Suppose (a, b) unachievable and  $\sqrt{a} + \sqrt{b} \ge \sqrt{1 - \delta}$ .

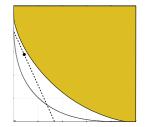
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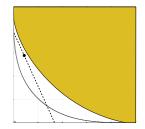
For all achievable x, y,

(1-p)x + py > (1-p)a + pb

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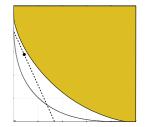


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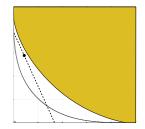


$$x + \left(\frac{p}{1-p}\right)y > a + \left(\frac{p}{1-p}\right)b$$
  
Let  $\phi = 1 - (1-\delta)p$ , so  $p = \frac{1-\phi}{1-\delta}$ ,  $1 - p = \frac{\phi-\delta}{1-\delta}$ .

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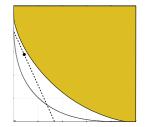


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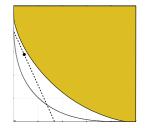
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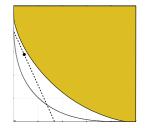


$$(1-x) - \left(rac{1-\phi}{\phi-\delta}
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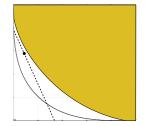


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LHS =  $\mathbb{E}[\mathsf{Payoff}(\pi) - \frac{p}{1-p}\mathsf{Cost}(\pi)]$ , if  $\pi$  achieves loss pair (x, y).

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To reach a contradiction, must show that for all  $0 , if <math>\phi = 1 - (1 - \delta)p$ , there exists policy  $\pi$  such that

$$\mathbb{E}[\mathsf{Payoff}(\pi) - \frac{p}{1-p}\mathsf{Cost}(\pi)] \ge \phi.$$

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# Time-Expanded Policy

We want a policy that makes  $\mathbb{E}[\operatorname{Payoff}(\pi) - \frac{p}{1-p}\operatorname{Cost}(\pi)]$  large.

The difficulty is  $Cost(\pi)$ . Cost of pulling an arm depends on its state and on the state of the myopically optimal arm.

Game plan. Use randomization to bring about a cancellation that eliminates the dependence on the myopically optimal arm.

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Example. At time 0, suppose myopically optimal arm *i* has reward  $r_i$  and OPT wants arm *j* with reward  $r_j < r_i$ .

Pull *i* with probability *p*, *j* with probability 1 - p.

 $\mathbb{E}[\text{Reward} - \frac{p}{1-p}\text{Cost}] = pr_i + (1-p)[r_j - \frac{p}{1-p}(r_i - r_j)] = r_j$ 

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Keep going like this?

Hard to analyze OPT with unplanned state changes. Instead, treat unplanned state changes as "no-ops".

### The time-expansion of policy $\pi$ with parameter p; $\mathsf{TE}(\pi, p)$

Maintain a FIFO queue of states for each arm, tail is current state. At each time t, toss a coin with bias p.

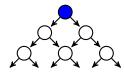
Heads: Offer no incentive payments.

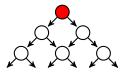
User plays myopically. Push new state into tail of queue.

**Tails:** Apply  $\pi$  to heads of queues to select arm.

Push that arm's new state into tail of queue, remove head.

Pay user the difference vs. myopic.







### The time-expansion of policy $\pi$ with parameter p; $\mathsf{TE}(\pi, p)$

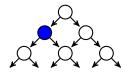
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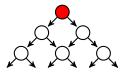
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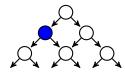


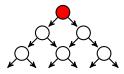
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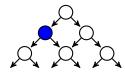


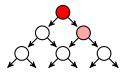
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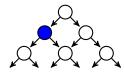
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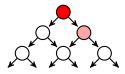
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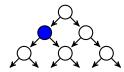
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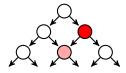
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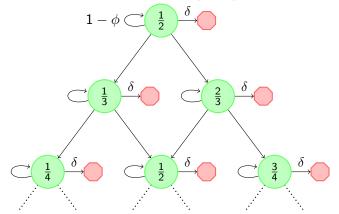
Lagrangean payoff analysis. In a state where MYO would pick i and  $\pi$  would pick j, expected Lagrangean payoff is

$$pr_{i,t} + (1-p)\left[r_{j,t} - \left(\frac{p}{1-p}\right)(r_{i,t} - r_{j,t})\right] = r_{j,t}.$$

If s is at the head of j's queue at time t, then  $\mathbb{E}[r_{j,t}|s] = R_j(s)$ .

### Stuttering Arms

The "no-op" steps modify the Markov chain to have self-loops in every state with transition probability  $(1 - \delta)p = 1 - \phi$ .



#### Lemma

Letting  $\tilde{\sigma}(s)$  denote the Gittins index of state s in the modified Markov chain, we have  $\tilde{\sigma}(s) \ge \phi \cdot \sigma(s)$  for every s.

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If true, this implies ...

- $\bullet \ \tilde{\kappa}_i \geq \phi \cdot \kappa_i$
- **②** Gittins index policy  $\pi$  for modified Markov chains has expected payoff  $\mathbb{E}[\max_i \tilde{\kappa}_i] \ge \phi \cdot \mathbb{E}[\max_i \kappa_i] = \phi$ .
- **3** Policy  $TE(\pi, p)$  achieves

$$\mathbb{E}[\mathsf{Payoff} - \frac{p}{1-p}\mathsf{Cost}] \ge \phi.$$

... which completes the proof of the main theorem.

#### Lemma

Letting  $\tilde{\sigma}(s)$  denote the Gittins index of state s in the modified Markov chain, we have  $\tilde{\sigma}(s) \ge \phi \cdot \sigma(s)$  for every s.

By definition of Gittins index,  ${\cal M}$  has a stopping rule  $\tau$  such that

$$\mathbb{E}\left[\sum_{0 < t < au} R(s_t)
ight] \geq \sigma(s) \cdot \Pr(s_{ au} \in \mathcal{T}) > 0.$$

Let  $\tau'$  be the equivalent stopping rule for  $\tilde{\mathcal{M}}$ , i.e.  $\tau'$  simulates  $\tau$  on the subset of time steps that are not self-loops.

#### Lemma

Letting  $\tilde{\sigma}(s)$  denote the Gittins index of state s in the modified Markov chain, we have  $\tilde{\sigma}(s) \ge \phi \cdot \sigma(s)$  for every s.

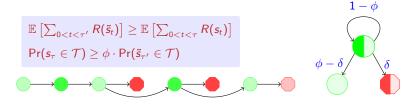
The proof will show

$$\mathbb{E}\left[\sum_{0 < t < \tau'} R(\tilde{s}_t)\right] \ge \mathbb{E}\left[\sum_{0 < t < \tau} R(s_t)\right]$$
$$\ge \sigma(s) \cdot \Pr(s_\tau \in \mathcal{T})$$
$$\ge \phi \cdot \sigma(s) \cdot \Pr(\tilde{s}_{\tau'} \in \mathcal{T}) > 0$$

By definition of Gittins index, this means  $\tilde{\sigma}(s) \ge \phi \cdot \sigma(s)$ .

Second line holds by assumption. Prove first, third by coupling.

$$\begin{split} & \mathbb{E}\left[\sum_{0 < t < \tau'} R(\tilde{s}_t)\right] \geq \mathbb{E}\left[\sum_{0 < t < \tau} R(s_t)\right] \\ & \mathsf{Pr}(s_\tau \in \mathcal{T}) \geq \phi \cdot \mathsf{Pr}(\tilde{s}_{\tau'} \in \mathcal{T}) \end{split}$$



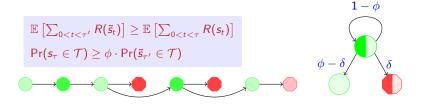
For  $t \in \mathbb{N}$  sample color green vs. red with probability  $1 - \delta$  vs.  $\delta$ . Independently, sample light vs. dark with probability 1 - p vs. p.

State transitions of  $\tilde{\mathcal{M}}$  are:

- terminal on red
- self-loop on dark green
- non-terminal *M*-step on light green.

The light time-steps simulate  $\mathcal{M}$ .

Let f =monotonic bijection from  $\mathbb{N}$  to light time-steps.



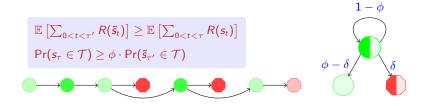
At any light green time,

Pr(light red before next light green) =  $\delta$ Pr(red before next light green) =  $\delta/\phi$ .

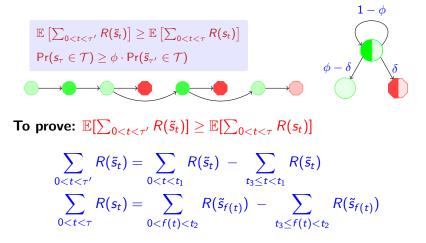
So for all m, conditioned on  $\mathcal{M}$  running m steps without terminating,

 $\Pr(\tilde{\mathcal{M}} \text{ enters terminal state between } f(m) \text{ and } f(m+1))$ =  $\phi \cdot \Pr(\mathcal{M} \text{ enters terminal state between } m \text{ and } m+1)$ 

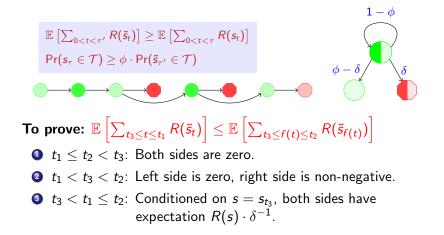
implying  $\Pr(s_{\tau} \in \mathcal{T}) \geq \phi \cdot \Pr(\tilde{s}_{\tau'} \in \mathcal{T}).$ 



Let  $t_1$  = first red step,  $t_2$  = first light red step  $t_3$  = first green step when  $\tau'$  stops Then  $\tau = \min\{t_2, t_3\}, \quad f(\tau') = \min\{t_1, t_3\}.$ 



First terms on RHS have same expectation,  $R(\tilde{s}_1) \cdot \delta^{-1}$ . Compare second terms by case analysis on ordering of  $t_1, t_2, t_3$ .



# Conclusion

- Joint Markov scheduling: versatile model of information acquisition in Bayesian settings.
  - ... when alternatives ("arms") are strategic
  - ... when time steps are strategic.
- First-best policy: Gittins index policy.
- Analysis tool: *deferred value* and *amortization lemma*.
  - Akin to virtual values in optimal mechanism design ....
  - Interfaces cleanly with equilibrium analysis of simple mechanisms, smoothness arguments, prophet inequalities, etc.
  - Beautiful but fragile: usefulness vanishes rapidly as you vary the assumptions.

### Open questions

### Algorithmic.

- Correlated arms (cf. ongoing work of Anupam Gupta, Ziv Scully, Sahil Singla)
- More than one way to inspect an alternative (i.e., arms are MDPs rather than Markov chains; cf. [Glazebrook, 1979; Cavallo & Parkes, 2008])
- Bayesian contextual bandits
- Computational hardness of any of the above?

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### Game-theoretic.

- Strategic arms ( "exploration in markets" )
  - Revenue guarantees (cf. [K.-Waggoner-Weyl, 2016])
  - Two-sided markets (patent applic. by K.-Weyl, no theory yet!)
- Strategic time steps ("incentivizing exploration")
  - Agents who persist over time.