## Incentivizing and Coordinating Exploration Part II: Bayesian Models with Transfers

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## Preview of this lecture

## Scope

- Mechanisms with monetary transfers
- Bayesian models of exploration
- Risk-neutral, quasi-linear utility


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- Mechanisms with monetary transfers
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## Applications

- Markets/auctions with costly information acquisition
- E.g. job interviews, home inspections, start-up acquisitions



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- Mechanisms with monetary transfers
- Bayesian models of exploration
- Risk-neutral, quasi-linear utility


## Applications

- Incentivizing "crowdsourced exploration"
- E.g. online product recommendations, citizen science.


## amazon



## Preview of this lecture

## Scope

- Mechanisms with monetary transfers
- Bayesian models of exploration
- Risk-neutral, quasi-linear utility

Key abstraction: joint Markov scheduling

- Generalizes multi-armed bandits, Weitzman's "box problem"
- A simple "index-based" policy is optimal.
- Proof introduces a key quantity: deferred value. [Weber, 1992]
- Aids in adapting analysis to strategic settings.
- Role similar to virtual values in optimal auction design.


## Application 1: Job Search

- One applicant

- $n$ firms

- Firm $i$ has interview cost $c_{i}$, match value $v_{i} \sim F_{i}$
- Special case of the "box problem". [Weitzman, 1979]


## Application 2: Multi-Armed Bandit

- One planner

- $n$ choices ("arms")

- Arm $i$ has random payoff sequence drawn from $F_{i}$
- Pull an arm: receive next element of payoff sequence.
- Maximize geometric discounted reward, $\sum_{t=0}^{\infty}(1-\delta)^{t} r_{t}$.


## Strategic issues



Firms compete to hire $\rightarrow$ inefficient investment in interviews.

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Anticipating sunk cost $\rightarrow$ too few interviews.


Social learning $\rightarrow$ inefficient investment in exploration.
Each individual is myopic, prefers exploiting to exploring.

## Strategic issues


"Arms" are strategic.


Time steps are strategic.

## Joint Markov Scheduling

Given $n$ Markov chains, each with ...

- state set $\mathcal{S}_{i}$, terminal states $\mathcal{T}_{i} \subset \mathcal{S}_{i}$
- transition probabilities
- reward function $R_{i}: \mathcal{S}_{i} \rightarrow \mathbb{R}$

Design policy $\pi$ that, in any state-tuple ( $s_{1}, \ldots, s_{n}$ ),

- chooses one Markov chain, $i$, to undergo state transition,
- receives reward $R\left(s_{i}\right)$

Stop the first time a MC enters a terminal state.
Maximize expected total reward. ${ }^{1}$
${ }^{1}$ Dumitriu, Tetali, \& Winkler, On Playing Golf with Two Balls.

## Interview Markov Chain



## Joint Markov Scheduling of Interviews



## Joint Markov Scheduling of Interviews



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## Joint Markov Scheduling of Interviews



## Joint Markov Scheduling of Interviews



## Multi-Stage Interview Markov Chain



## Multi-Armed Bandit as Markov Scheduling

Markov chain interpretation
State of an arm represents Bayesian posterior, given observations.

$$
\operatorname{Beta}(1,1)
$$

$\frac{1}{2}$

## Multi-Armed Bandit as Markov Scheduling

Markov chain interpretation
State of an arm represents Bayesian posterior, given observations.


Beta(1, 2)

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## Markov chain interpretation

State of an arm represents Bayesian posterior, given observations.


## Part 2:

## Solving Joint Markov Scheduling

## Naïve Greedy Methods Fail

## An example due to Weitzman (1979) ...



$$
c_{i}=15
$$

$$
c_{i}=20
$$

$v_{i}= \begin{cases}100 & \text { w. prob } \frac{1}{2} \\ 55 & \text { otherwise }\end{cases}$

$$
v_{i}= \begin{cases}240 & \text { w. prob } \frac{1}{5} \\ 0 & \text { otherwise }\end{cases}
$$

- Red is better in expectation and in worst case, less costly.
- Nevertheless, optimal policy starts by trying blue.


## Solution to The Box Problem

For each box $i$, let $\sigma_{i}$ be the (unique, if $c_{i}>0$ ) solution to

$$
\mathbb{E}\left[\left(v_{i}-\sigma_{i}\right)^{+}\right]=c_{i}
$$

where $(\cdot)^{+}$denotes $\max \{\cdot, 0\}$.
Interpretation: for an asset with value $v_{i} \sim F_{i}$, the fair value of a call option with strike price $\sigma_{i}$ is $c_{i}$.
Optimal policy: Descending Strike Price (DSP)
(1) Maintain priority queue, initially ordered by strike price.
(2) Repeatedly extract highest-priority box from queue.
(3) If closed, open it and reinsert into queue with priority $v_{i}$.
(4) If open, choose it and terminate the search.

## Solution to The Box Problem

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$$



Cost $=15$

$$
\begin{aligned}
\text { Prize } & = \begin{cases}100 & \text { w. prob } \frac{1}{2} \\
55 & \text { otherwise }\end{cases} \\
\sigma_{\text {red }} & =70
\end{aligned}
$$

Cost $=20$
Prize $= \begin{cases}240 & \text { w. prob } \frac{1}{5} \\ 0 & \text { otherwise }\end{cases}$
$\sigma_{\text {blue }}=140$

## Non-Exposed Stopping Rules

Recall: Markov chain corresponding to Box $i$ has three types of states.


Initial: $v_{i}$ unknown

Intermediate:

$$
v_{i} \text { known, payoff }-c_{i}
$$

Terminal: payoff $v_{i}-c_{i}$

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Terminal: payoff $v_{i}-c_{i}$

Non-exposed stopping rules
A stopping rule is non-exposed if it never stops in an intermediate state with $v_{i}>\sigma_{i}$.

## Amortization Lemma

## Covered call value (of box i)

The covered call value is the random variable $\kappa_{i}=\min \left\{v_{i}, \sigma_{i}\right\}$.

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The covered call value is the random variable $\kappa_{i}=\min \left\{v_{i}, \sigma_{i}\right\}$.
For a stopping rule $\tau$ let

$$
\begin{gathered}
\mathbb{I}_{i}(\tau)=\left\{\begin{array}{ll}
1 & \text { if } \tau>1 \\
0 & \text { otherwise, }
\end{array} \quad \mathbb{A}_{i}(\tau)= \begin{cases}1 & \text { if } s_{\tau} \in \mathcal{T} \\
0 & \text { otherwise }\end{cases} \right. \\
\text { Inspect }
\end{gathered}
$$

Abbreviate as $\mathbb{I}_{i}, \mathbb{A}_{i}$, when $\tau$ is clear from context.

## Amortization Lemma

## Covered call value (of box i)

The covered call value is the random variable $\kappa_{i}=\min \left\{v_{i}, \sigma_{i}\right\}$.

## Amortization Lemma

For every stopping rule $\tau, \mathbb{E}\left[\mathbb{A}_{i} v_{i}-\mathbb{I}_{i} c_{i}\right] \leq \mathbb{E}\left[\mathbb{A}_{i} \kappa_{i}\right]$ with equality if and only if the stopping rule is non-exposed.

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Proof sketch: If you already hold the asset, adopting the covered call position (selling the call option at price $c_{i}$ ) is:

- risk-neutral
- strictly beneficial if the buyer of the option sometimes forgets to "exercise in the money".


## Proof of Amortization

## Amortization Lemma

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## Proof.

$$
\begin{align*}
\mathbb{E}\left[\mathbb{A}_{i} v_{i}-\mathbb{I}_{i} c_{i}\right] & =\mathbb{E}\left[\mathbb{A}_{i} v_{i}-\mathbb{I}_{i}\left(v_{i}-\sigma_{i}\right)^{+}\right]  \tag{1}\\
& \leq \mathbb{E}\left[\mathbb{A}_{i}\left(v_{i}-\left(v_{i}-\sigma_{i}\right)^{+}\right)\right]  \tag{2}\\
& =\mathbb{E}\left[\mathbb{A}_{i} \kappa_{i}\right] \tag{3}
\end{align*}
$$

Inequality (2) is justified because $\left(\mathbb{I}_{i}-\mathbb{A}_{i}\right)\left(v_{i}-\sigma_{i}\right)^{+} \geq 0$.
Equality holds if and only if $\tau$ is non-exposed.

## Optimality of Descending Strike Price Policy

Any policy induces an n-tuple of stopping rules, one for each box. Let

$$
\begin{aligned}
\tau_{1}^{*}, \ldots, \tau_{n}^{*} & =\{\text { stopping rules for } \mathrm{OPT}\} \\
\tau_{1}, \ldots, \tau_{n} & =\{\text { stopping rules for } \mathrm{DSP}\}
\end{aligned}
$$

Then

$$
\begin{aligned}
& \mathbb{E}[\mathrm{OPT}] \leq \sum_{i} \mathbb{E}\left[\mathbb{A}_{i}\left(\tau_{i}^{*}\right) \kappa_{i}\right] \leq \mathbb{E}\left[\max _{i} \kappa_{i}\right] \\
& \mathbb{E}[\mathrm{DSP}]=\sum_{i} \mathbb{E}\left[\mathbb{A}_{i}\left(\tau_{i}\right) \kappa_{i}\right]=\mathbb{E}\left[\max _{i} \kappa_{i}\right]
\end{aligned}
$$

because DSP is non-exposed and always selects the maximum $\kappa_{i}$.

## Gittins Index and Deferred Value

Consider one Markov chain (arm) in isolation.
Stopping game $\Gamma(\mathcal{M}, s, \sigma)$

- Markov chain $\mathcal{M}$ starts in state $s$.
- In a non-terminal state $s^{\prime}$, you may continue or stop.
- Continue: Receive payoff $R\left(s^{\prime}\right)$. Move to next state.
- Stop: game ends.
- In a terminal state, game ends and you pay penalty $\sigma$.


## Gittins index

The Gittins index of (non-terminal) state $s$ is the maximum $\sigma$ such that the game $\Gamma(\mathcal{M}, s, \sigma)$ has an optimal policy with positive probability of stopping in a terminal state.

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## Gittins Index and Deferred Value

Consider one Markov chain (arm) in isolation.


## Deferred value

The deferred value of Markov chain $\mathcal{M}$ is the random variable

$$
\kappa=\min _{1 \leq t<T}\left\{\sigma\left(s_{t}\right)\right\}
$$

where $T$ is the time when the Markov chain enters a terminal state.

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## General Amortization Lemma

## Non-exposed stopping rules

A stopping rule for Markov chain $\mathcal{M}$ is non-exposed if it never stops in a state with $\sigma\left(s_{\tau}\right)>\min \left\{\sigma\left(s_{t}\right) \mid t<\tau\right\}$.

For a stopping rule $\tau$, define $\mathbb{A}(\tau)$ (abbreviated $\mathbb{A})$ by

$$
\mathbb{A}(\tau)= \begin{cases}1 & \text { if } s_{\tau} \in \mathcal{T} \\ 0 & \text { otherwise }\end{cases}
$$

Assume Markov chain $\mathcal{M}$ satisfies
(1) Almost sure termination (AST): With probability 1 , the chain eventually enters a terminal state.
(2) No free lunch (NFL): In any state $s$ with $R(s)>0$, the probability of transitioning to a terminal state is positive.

## General Amortization Lemma

## Amortization Lemma

If Markov chain $\mathcal{M}$ satisfies AST and NFL, then every stopping rule $\tau$ satisfies $\mathbb{E}\left[\sum_{0<t<\tau} R\left(s_{t}\right)\right] \leq \mathbb{E}[\mathbb{A} \kappa]$, with equality if the stopping rule is non-exposed.

## Proof Sketch.

(1) Time step $t$ is non-exposed if $\sigma\left(s_{t}\right)=\min \left\{\sigma\left(s_{1}\right), \ldots, \sigma\left(s_{t}\right)\right\}$.
(2) Break time into "episodes": subintervals consisting of one non-exposed step followed by zero or more exposed steps.
(3) Prove the inequality by summing over episodes.

## Gittins Index Theorem

## Gittins Index Theorem

A joint Markov scheduling policy is optimal if and only if, in each state-tuple ( $s_{1}, \ldots, s_{n}$ ), it advances a Markov chain whose state $s_{i}$ has maximum Gittins index, or if all Gittins indices are negative then it stops.

Proof Sketch. Gittins index policy induces a non-exposed stopping rule for each $\mathcal{M}_{i}$ and always advances $i^{*}=\operatorname{argmax}_{i}\left\{\kappa_{i}\right\}$ into a terminal state unless $\kappa_{i^{*}}<0$. Hence

$$
\mathbb{E}[\text { Gittins }]=\mathbb{E}\left[\max _{i}\left(\kappa_{i}\right)^{+}\right]
$$

whereas amortization lemma implies

$$
\mathbb{E}[\mathrm{OPT}] \leq \mathbb{E}\left[\max _{i}\left(\kappa_{i}\right)^{+}\right]
$$

## Joint Markov Scheduling, General Case

Feasibility constraint $\mathcal{I}$ : a collection of subsets of $[n]$.
Joint Markov scheduling w.r.t. $\mathcal{I}$ : when the policy stops, the set of Markov chains in terminal states must belong to $\mathcal{I}$. ${ }^{2}$

## Theorem (Gittins Index Theorem for Matroids)

Let $\mathcal{I}$ be a matroid. A policy for joint Markov scheduling w.r.t. $\mathcal{I}$ is optimal iff, in each state-tuple ( $s_{1}, \ldots, s_{n}$ ), the policy advances $\mathcal{M}_{i}$ whose state $s_{i}$ has maximum Gittins index, among those $i$ such that $\{i\} \cup\left\{j \mid s_{j}\right.$ is a terminal state $\} \in \mathcal{I}$, or stops if $\sigma\left(s_{i}\right)<0$.

Proof sketch: Same proof as before. The policy described is nonexposed and simulates the greedy algorithm for choosing a maxweight independent set w.r.t. weights $\left\{\kappa_{i}\right\}$.

[^0]
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## Box Problem for Matchings

Put "Weitzman boxes" on the edges of a bipartite graph, and allow picking any set of boxes that forms a matching.

Simulating greedy max-weight matching with weights $\left\{\kappa_{i}\right\}$ yields a 2-approximation to the optimum policy.
Simulating exact max-weight matching yields no approximation guarantee. (Violates the non-exposure property, because an augmenting path may eliminate an open box with $v_{i}>\sigma_{i}$.)

[^1]
## Exogenous Box Order

Suppose boxes are presented in order $1, \ldots, n$. We only choose whether to open box $i$, not when to open it.

## Theorem

There exists a policy for the box problem with exogenous order, whose expected value is at least half that of the optimal policy with endogenous order.

Proof sketch. $\kappa_{1}, \ldots, \kappa_{n}$ are independent random variables.
Prophet inequality $\Rightarrow$ threshold stop rule $\tau$ such that

$$
\mathbb{E}\left[\kappa_{\tau}\right] \geq \frac{1}{2} \mathbb{E}\left[\max _{i} \kappa_{i}\right]
$$

Threshold stop rules are non-exposed: open box if $\sigma_{i} \geq \theta$, select it if $v_{i} \geq \theta$.

## Part 3:

## Information Acquisition in Markets

## Auctions with Costly Information Acquisition

- $m$ heterogeneous items for sale
- $n$ bidders: unit demand, risk neutral, quasi-linear utility



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- Bidder $i$ has private type $\theta_{i} \in \Theta_{i}$.
- Value of item $j$ to bidder $i$ given $\theta=\theta_{i}$ is $v_{i j} \sim F_{\theta j}$.


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- $\left\{v_{i j}\right\}$ are conditionally independent given types, costs.


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- $\left\{v_{i j}\right\}$ are conditionally independent given types, costs.


## Extension

Inspection happens in stages indexed by $k \in \mathbb{N}$. Each reveals a new signal about $v_{i j}$. Cost to observe first $k$ signals is $c_{i j}^{k}\left(\theta_{i}\right)$.

## Simultaneous Auctions (Single-item Case)

If inspections must happen before auction begins, $2^{\text {nd }}$-price auction maximizes expected welfare. [Bergemann \& Välimäki, 2002]

May be arbitrarily inefficient relative to best sequential procedure.

- $n$ identical bidders: cost $c=1-\delta$, value $\begin{cases}H & \text { with prob. } \frac{1}{H} \\ 0 & \text { otherwise. }\end{cases}$
- Take limit as $H \rightarrow \infty, \frac{n}{H} \rightarrow \infty, \delta \rightarrow 0$.
- First-best procedure gets $H(1-c)=H \cdot \delta$.
- For any simultaneous-inspection procedure...
- Let $p_{i}=\operatorname{Pr}(i$ inspects $), x=\sum_{i=1}^{n} p_{i}$.
- Cost is $c x$. Benefit is $\lesssim H\left(1-e^{-x / H}\right)$.
- Difference is maximized at $x \cong H \ln (1 / c) \cong H \cdot \delta$.
- Welfare $\lesssim H \cdot \delta^{2}$.


## Efficient Dynamic Auctions

If a dynamic auction is efficient, it must

- Implement the first-best policy. (DSP or Gittins index)
- Charge agents using Groves payments.

Seminal papers on dynamic auctions [Cavallo, Parkes, \& Singh 2006; Crémer, Spiegel, \& Zheng, 2009; Bergemann \& Välimäki 2010; Athey \& Segal 2013] specify how to do this.
(Varying information structures and participation constraints.)

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(Varying information structures and participation constraints.)
Any such mechanism requires either:

- agents communicate their entire value distribution
- the center knows agents' value distributions without having to be told.

Efficient dynamic auctions rarely seen in practice.

## Descending Auction

## Descending-Price Mechanism

Descending clock represents uniform price for all items. Bidders may claim any remaining item at the current price.

Intuition: parallels descending strike price policy.
Bidders with high "option value" can inspect early. If value is high, can claim item immediately to avoid competition.

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## Theorem

For single-item auctions, any n-tuple of bidders has an n-tuple of "counterparts" who know their valuations. Equilibria of descending-price auction correspond to equilibria of $1^{\text {st }}$-price auction among counterparts.

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## Theorem

For multi-item auctions with unit-demand bidders, every descending-price auction equilibrium achieves at least $43 \%$ of first-best welfare.

## Descending-Price Auction: Single-Item Case

## Definition (Covered counterpart)

For each bidder $i$ define their covered counterpart to have zero inspection cost and value $\kappa_{i}$.

## Equilibrium Correspondence Theorem

For single-item auctions there is an expected-welfare preserving one-to-one correspondence
\{Equilibria of descending price auction with $n$ bidders\} §
\{Equilibria of $1^{\text {st }}$ price auction with their covered counterparts\}.

## Proof of Equilibrium Correspondence

Consider the best responses of bidder $i$ and covered counterpart $i^{\prime}$ when facing any strategy profile $b_{-i}$.

Suppose counterpart's best response is to buy item at time $b_{i}^{\prime}\left(\kappa_{i}\right)$.

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Bidder $i$ can emulate this using the following strategy $b_{i}$ :

- Inspect at price $b_{i}^{\prime}\left(\sigma_{i}\right)$.
- Buy immediately if $v_{i} \geq \sigma_{i}$.
- Else buy at price $b_{i}^{\prime}\left(v_{i}\right)$.


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- Buy immediately if $v_{i} \geq \sigma_{i}$.
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This strategy $b_{i}$ is non-exposed, so $\mathbb{E}\left[u_{i}\left(b_{i}, b_{-i}\right)\right]=\mathbb{E}\left[u_{i}^{\prime}\left(b_{i}^{\prime}, b_{-i}\right)\right]$.

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No other strategy $\tilde{b}_{i}$ is better for $i$, because

$$
\begin{aligned}
\mathbb{E}\left[u_{i}\left(\tilde{b}_{i}, b_{-i}\right)\right] & \leq \mathbb{E}[\text { covered call value minus price }] \\
& =\mathbb{E}\left[u_{i}^{\prime}\left(\tilde{b}_{i}, b_{-i}\right)\right] \leq \mathbb{E}\left[u_{i}^{\prime}\left(b_{i}^{\prime}, b_{-i}\right)\right]
\end{aligned}
$$

## Welfare and Revenue of Descending-Price Auction

Bayes-Nash equilibria of first-price auctions:

- are efficient when bidders are symmetric [Myerson, 1981];
- achieve $\geq 1-\frac{1}{e} \cong 0.63 \ldots$ fraction of best possible welfare in general. [Syrgkanis, 2012]
Our descending-price auction inherits the same welfare guarantees.


## Descending-Price Auction for Multiple Items

Descending clock represents uniform price for all items.
Bidders may claim any remaining item at the current price.

## Theorem

Every equilibrium of the descending-price auction achieves at least one-third of the first-best welfare.

## Remarks:

- First-best policy not known to be computationally efficient.
- Best known polynomial-time algorithm is a 2-approximation, presented earlier in this lecture.


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Proof sketch: via the smoothness framework [Lucier-Borodin '10, Roughgarden '12, Syrgkanis '12, Syrgkanis-Tardos '13].

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Every equilibrium of the descending-price auction achieves at least one-third of the first-best welfare.

Proof sketch: via the smoothness framework.
For bidder $i$, consider "deviation" that inspects each $j$ when price is at $\frac{2}{3} \sigma_{i j}$ and buys at $\frac{2}{3} \kappa_{i j}$. (Note this is non-exposed.)
One of three alternatives must hold:

- In equilibrium, the price of $j$ is at least $\frac{2}{3} \kappa_{i j}$.
- In equilibrium, $i$ pays at least $\frac{2}{3} \kappa_{i j}$.
- In deviation, expected utility of $i$ is at least $\frac{1}{3} \kappa_{i j}$.

$$
\frac{1}{2} p^{j}+\frac{1}{2} p_{i}+u_{i} \geq \frac{1}{3} \kappa_{i j}
$$

## Descending-Price Auction for Multiple Items

Descending clock represents uniform price for all items.
Bidders may claim any remaining item at the current price.

## Theorem

Every equilibrium of the descending-price auction achieves at least one-third of the first-best welfare.

$$
\begin{aligned}
& \mathbb{E}[\text { welfare of descending price }]=\mathbb{E}\left[\sum_{i}\left(u_{i}+p_{i}\right)\right] \\
& \quad=\mathbb{E}\left[\sum_{i} u_{i}+\frac{1}{2} \sum_{i} p_{i}+\frac{1}{2} \sum_{j} p^{j}\right] \\
& \quad \geq \frac{1}{3} \mathbb{E}\left[\max _{\mathcal{M}} \sum_{(i, j) \in \mathcal{M}} \kappa_{i j}\right] \geq \frac{1}{3} \text { OPT }
\end{aligned}
$$

where $\mathcal{M}$ ranges over all matchings.

Part 4:

## Social Learning

## Crowdsourced investigation "in the wild"

## amazon



## Crowdsourced investigation "in the wild"

## amazon



Decentralized exploration suffers from misaligned incentives.

- Platform's goal: Collect data about many alternatives.
- User's goal: Select the best alternative.



## Crowdsourced investigation "in the wild"

## amazon



Decentralized exploration suffers from misaligned incentives.

- Platform's goal: EXPLORE.
- User's goal: EXPLOIT.



## A Model Based on Multi-Armed Bandits

$k$ arms have independent random types that govern their (time-invariant) reward distribution when selected.


Users observe all past rewards before making their selection.

## A Model Based on Multi-Armed Bandits

$k$ arms have independent random types that govern their (time-invariant) reward distribution when selected.


## User t-1

$\longleftarrow$ User t: Choose $i_{t}$; Reward $r_{t}$
User t+1

Users observe all past rewards before making their selection.
Platform's goal: maximize $\sum_{t=0}^{\infty}(1-\delta)^{t} r_{t}$
User $t$ 's goal: maximize $r_{t}$

## Incentivized Exploration

## Incentive payments

At time $t$, announce reward $c_{t, i} \geq 0$ for each arm $i$.
User now chooses $i$ to maximize $\mathbb{E}\left[r_{i, t}\right]+c_{i, t}$.

Our platform and users have a common posterior at all times, so platform knows exactly which arm a user will pull, given a reward vector.

An equivalent description of our problem is thus:

- Platform can adopt any policy $\pi$.
- Cost of a policy pulling arm $i$ at time $t$ is $r_{t}^{\max }-r_{i, t}$, where $r_{t}^{\text {max }}$ denotes myopically optimal reward.


## The Achievable Region

Incentive
Cost


Opportunity Cost

Suppose, for platform's policy $\pi$ :

- reward $\geq(1-a) \cdot$ OPT.
- payment $\leq b$. OPT.

We say $\pi$ achieves loss pair $(a, b)$.

## Definition

$(a, b)$ is achievable if for every multi-armed bandit instance, $\exists$ policy achieving loss pair $(a, b)$.

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Loss pair $(a, b)$ is achievable if and only if $\sqrt{a}+\sqrt{b} \geq \sqrt{1-\delta}$.

## The Achievable Region



Opportunity Cost

- Achievable region is convex, closed, upward monotone.


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Cost


- Achievable region is convex, closed, upward monotone.
- Set-wise increasing in $\delta$.


## Opportunity Cost

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Incentive
Cost


- Achievable region is convex, closed, upward monotone.
- Set-wise increasing in $\delta$.
- (0.25,0.25) and (0.1,0.5) achievable for all $\delta$.


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## The Achievable Region

Incentive
Cost


Opportunity Cost

- Achievable region is convex, closed, upward monotone.
- Set-wise increasing in $\delta$.
- (0.25,0.25) and (0.1,0.5) achievable for all $\delta$.

You can always get $0.9 \cdot$ OPT while paying out only 0.5 OPT.

## Main Theorem

Loss pair $(a, b)$ is achievable if and only if $\sqrt{a}+\sqrt{b} \geq \sqrt{1-\delta}$.

## Diamonds in the Rough



## A Hard Instance

Infinitely many "collapsing" arms $M$ with prob. $\frac{1}{M} \delta^{2}$, else 0 . (Type fully revealed when pulled.)


## Diamonds in the Rough



## A Hard Instance

Infinitely many "collapsing" arms $M$ with prob. $\frac{1}{M} \delta^{2}$, else 0 .
One arm whose payoff is always $\phi \cdot \delta$.


Extreme points of achievable region correspond to:

- OPT: pick a fresh collapsing arm until high payoff is found.
- MYO: always play the safe arm.


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- OPT: reward $\approx 1$, cost $\approx \phi-\delta .(a, b)=(0, \phi-\delta)$
- MYO: always play the safe arm.


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The line segment joining $(0, \phi-\delta)$ to $(1-\phi, 0)$ is tangent to the curve $\sqrt{x}+\sqrt{y}=\sqrt{1-\delta}$ at

$$
\begin{aligned}
& x=\frac{1}{1-\delta}(1-\phi)^{2} \\
& y=\frac{1}{1-\delta}(\phi-\delta)^{2}
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## Diamonds in the Rough

The inequality

$$
\sqrt{x}+\sqrt{y} \geq \sqrt{1-\delta}
$$

holds if and only if

$$
\forall \phi \in(\delta, 1) \quad x+\left(\frac{1-\phi}{\phi-\delta}\right) y \geq 1-\phi
$$



- OPT: reward $\approx 1$, cost $\approx \phi-\delta .(a, b)=(0, \phi-\delta)$
- MYO: reward $\phi$, cost 0 .
$(a, b)=(1-\phi, 0)$


## Lagrangean Relaxation

Proof of achievability is by contradiction.

$$
\text { Suppose }(a, b) \text { unachievable and } \sqrt{a}+\sqrt{b} \geq \sqrt{1-\delta}
$$

Then there is a line through $(a, b)$ outside the achievable region.


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$$
(1-p) x+p y>(1-p) a+p b
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$$
\text { Let } \phi=1-(1-\delta) p \text {, so } p=\frac{1-\phi}{1-\delta}, 1-p=\frac{\phi-\delta}{1-\delta} \text {. }
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For all achievable $x, y$,

$$
(1-x)-\left(\frac{1-\phi}{\phi-\delta}\right) y<\phi
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$\operatorname{LHS}=\mathbb{E}\left[\operatorname{Payoff}(\pi)-\frac{p}{1-p} \operatorname{Cost}(\pi)\right]$, if $\pi$ achieves loss pair $(x, y)$.

## Lagrangean Relaxation

Proof of achievability is by contradiction.
Suppose $(a, b)$ unachievable and $\sqrt{a}+\sqrt{b} \geq \sqrt{1-\delta}$.

To reach a contradiction, must show that for all $0<p<1$, if $\phi=1-(1-\delta) p$, there exists policy $\pi$ such that

$$
\mathbb{E}\left[\operatorname{Payoff}(\pi)-\frac{p}{1-p} \operatorname{Cost}(\pi)\right] \geq \phi
$$

For all achievable $x, y$,

$$
(1-x)-\left(\frac{p}{1-p}\right) y<\phi
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$\operatorname{LHS}=\mathbb{E}\left[\operatorname{Payoff}(\pi)-\frac{p}{1-p} \operatorname{Cost}(\pi)\right]$, if $\pi$ achieves loss pair $(x, y)$.

## Time-Expanded Policy

We want a policy that makes $\mathbb{E}\left[\operatorname{Payoff}(\pi)-\frac{p}{1-p} \operatorname{Cost}(\pi)\right]$ large.
The difficulty is $\operatorname{Cost}(\pi)$. Cost of pulling an arm depends on its state and on the state of the myopically optimal arm.

Game plan. Use randomization to bring about a cancellation that eliminates the dependence on the myopically optimal arm.

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Game plan. Use randomization to bring about a cancellation that eliminates the dependence on the myopically optimal arm.
Example. At time 0 , suppose myopically optimal arm $i$ has reward $r_{i}$ and OPT wants arm $j$ with reward $r_{j}<r_{i}$.
Pull $i$ with probability $p, j$ with probability $1-p$.
$\mathbb{E}\left[\right.$ Reward $-\frac{p}{1-p}$ Cost $]=p r_{i}+(1-p)\left[r_{j}-\frac{p}{1-p}\left(r_{i}-r_{j}\right)\right]=r_{j}$

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Keep going like this?
Hard to analyze OPT with unplanned state changes. Instead, treat unplanned state changes as "no-ops".

## Time-Expanded Policy

## The time-expansion of policy $\pi$ with parameter $p ; \operatorname{TE}(\pi, p)$

Maintain a FIFO queue of states for each arm, tail is current state. At each time $t$, toss a coin with bias $p$.
Heads: Offer no incentive payments.
User plays myopically. Push new state into tail of queue.
Tails: Apply $\pi$ to heads of queues to select arm.
Push that arm's new state into tail of queue, remove head. Pay user the difference vs. myopic.


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Push that arm's new state into tail of queue, remove head.
Pay user the difference vs. myopic.
Lagrangean payoff analysis. In a state where MYO would pick $i$ and $\pi$ would pick $j$, expected Lagrangean payoff is

$$
p r_{i, t}+(1-p)\left[r_{j, t}-\left(\frac{p}{1-p}\right)\left(r_{i, t}-r_{j, t}\right)\right]=r_{j, t} .
$$

If $s$ is at the head of $j$ 's queue at time $t$, then $\mathbb{E}\left[r_{j, t} \mid s\right]=R_{j}(s)$.

## Stuttering Arms

The "no-op" steps modify the Markov chain to have self-loops in every state with transition probability $(1-\delta) p=1-\phi$.


## Gittins Index of Stuttering Arms

## Lemma

Letting $\tilde{\sigma}(s)$ denote the Gittins index of state $s$ in the modified Markov chain, we have $\tilde{\sigma}(s) \geq \phi \cdot \sigma(s)$ for every $s$.

## Gittins Index of Stuttering Arms

## Lemma

Letting $\tilde{\sigma}(s)$ denote the Gittins index of state $s$ in the modified Markov chain, we have $\tilde{\sigma}(s) \geq \phi \cdot \sigma(s)$ for every $s$.

If true, this implies...
(1) $\tilde{\kappa}_{i} \geq \phi \cdot \kappa_{i}$
(2) Gittins index policy $\pi$ for modified Markov chains has expected payoff $\mathbb{E}\left[\max _{i} \tilde{\kappa}_{i}\right] \geq \phi \cdot \mathbb{E}\left[\max _{i} \kappa_{i}\right]=\phi$.
(3) Policy $\operatorname{TE}(\pi, p)$ achieves

$$
\mathbb{E}\left[\text { Payoff }-\frac{p}{1-p} \text { Cost }\right] \geq \phi
$$

... which completes the proof of the main theorem.

## Gittins Index of Stuttering Arms

## Lemma

Letting $\tilde{\sigma}(s)$ denote the Gittins index of state $s$ in the modified Markov chain, we have $\tilde{\sigma}(s) \geq \phi \cdot \sigma(s)$ for every $s$.

By definition of Gittins index, $\mathcal{M}$ has a stopping rule $\tau$ such that

$$
\mathbb{E}\left[\sum_{0<t<\tau} R\left(s_{t}\right)\right] \geq \sigma(s) \cdot \operatorname{Pr}\left(s_{\tau} \in \mathcal{T}\right)>0
$$

Let $\tau^{\prime}$ be the equivalent stopping rule for $\tilde{\mathcal{M}}$, i.e. $\tau^{\prime}$ simulates $\tau$ on the subset of time steps that are not self-loops.

## Gittins Index of Stuttering Arms

## Lemma

Letting $\tilde{\sigma}(s)$ denote the Gittins index of state $s$ in the modified Markov chain, we have $\tilde{\sigma}(s) \geq \phi \cdot \sigma(s)$ for every $s$.

The proof will show

$$
\begin{aligned}
\mathbb{E}\left[\sum_{0<t<\tau^{\prime}} R\left(\tilde{s}_{t}\right)\right] & \geq \mathbb{E}\left[\sum_{0<t<\tau} R\left(s_{t}\right)\right] \\
& \geq \sigma(s) \cdot \operatorname{Pr}\left(s_{\tau} \in \mathcal{T}\right) \\
& \geq \phi \cdot \sigma(s) \cdot \operatorname{Pr}\left(\tilde{s}_{\tau^{\prime}} \in \mathcal{T}\right)>0
\end{aligned}
$$

By definition of Gittins index, this means $\tilde{\sigma}(s) \geq \phi \cdot \sigma(s)$.
Second line holds by assumption. Prove first, third by coupling.

## Gittins Index of Stuttering Arms

$$
\begin{aligned}
& \mathbb{E}\left[\sum_{0<t<\tau^{\prime}} R\left(\tilde{s}_{t}\right)\right] \geq \mathbb{E}\left[\sum_{0<t<\tau} R\left(s_{t}\right)\right] \\
& \operatorname{Pr}\left(s_{\tau} \in \mathcal{T}\right) \geq \phi \cdot \operatorname{Pr}\left(\tilde{s}_{\tau^{\prime}} \in \mathcal{T}\right)
\end{aligned}
$$

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\end{aligned}
$$



For $t \in \mathbb{N}$ sample color green vs. red with probability $1-\delta$ vs. $\delta$. Independently, sample light vs. dark with probability $1-p$ vs. $p$.

State transitions of $\tilde{\mathcal{M}}$ are:

- terminal on red
- self-loop on dark green
- non-terminal $\mathcal{M}$-step on light green.

The light time-steps simulate $\mathcal{M}$.
Let $f=$ monotonic bijection from $\mathbb{N}$ to light time-steps.

## Gittins Index of Stuttering Arms

$$
\begin{aligned}
& \mathbb{E}\left[\sum_{0<t<\tau^{\prime}} R\left(\tilde{s}_{t}\right)\right] \geq \mathbb{E}\left[\sum_{0<t<\tau} R\left(s_{t}\right)\right] \\
& \operatorname{Pr}\left(s_{\tau} \in \mathcal{T}\right) \geq \phi \cdot \operatorname{Pr}\left(\tilde{s}_{\tau^{\prime}} \in \mathcal{T}\right)
\end{aligned}
$$



At any light green time,

$$
\operatorname{Pr}(\text { light red before next light green })=\delta
$$

$$
\operatorname{Pr}(\text { red before next light green })=\delta / \phi .
$$

So for all $m$, conditioned on $\mathcal{M}$ running $m$ steps without terminating,
$\operatorname{Pr}(\tilde{\mathcal{M}}$ enters terminal state between $f(m)$ and $f(m+1))$
$=\phi \cdot \operatorname{Pr}(\mathcal{M}$ enters terminal state between $m$ and $m+1)$
implying $\operatorname{Pr}\left(s_{\tau} \in \mathcal{T}\right) \geq \phi \cdot \operatorname{Pr}\left(\tilde{s}_{\tau^{\prime}} \in \mathcal{T}\right)$.

## Gittins Index of Stuttering Arms

$$
\begin{aligned}
& \mathbb{E}\left[\sum_{0<t<\tau^{\prime}} R\left(\tilde{s}_{t}\right)\right] \geq \mathbb{E}\left[\sum_{0<t<\tau} R\left(s_{t}\right)\right] \\
& \operatorname{Pr}\left(s_{\tau} \in \mathcal{T}\right) \geq \phi \cdot \operatorname{Pr}\left(\tilde{s}_{\tau^{\prime}} \in \mathcal{T}\right)
\end{aligned}
$$



Let $\quad t_{1}=$ first red step, $\quad t_{2}=$ first light red step $t_{3}=$ first green step when $\tau^{\prime}$ stops
Then $\quad \tau=\min \left\{t_{2}, t_{3}\right\}, \quad f\left(\tau^{\prime}\right)=\min \left\{t_{1}, t_{3}\right\}$.

## Gittins Index of Stuttering Arms



To prove: $\mathbb{E}\left[\sum_{0<t<\tau^{\prime}} R\left(\tilde{s}_{t}\right)\right] \geq \mathbb{E}\left[\sum_{0<t<\tau} R\left(s_{t}\right)\right]$

$$
\begin{aligned}
\sum_{0<t<\tau^{\prime}} R\left(\tilde{s}_{t}\right) & =\sum_{0<t<t_{1}} R\left(\tilde{s}_{t}\right)-\sum_{t_{3} \leq t<t_{1}} R\left(\tilde{s}_{t}\right) \\
\sum_{0<t<\tau} R\left(s_{t}\right) & =\sum_{0<f(t)<t_{2}} R\left(\tilde{s}_{f(t)}\right)-\sum_{t_{3} \leq f(t)<t_{2}} R\left(\tilde{s}_{f(t)}\right)
\end{aligned}
$$

First terms on RHS have same expectation, $R\left(\tilde{s}_{1}\right) \cdot \delta^{-1}$.
Compare second terms by case analysis on ordering of $t_{1}, t_{2}, t_{3}$.

## Gittins Index of Stuttering Arms

$$
\begin{aligned}
& \mathbb{E}\left[\sum_{0<t<\tau^{\prime}} R\left(\tilde{s}_{t}\right)\right] \geq \mathbb{E}\left[\sum_{0<t<\tau} R\left(s_{t}\right)\right] \\
& \operatorname{Pr}\left(s_{\tau} \in \mathcal{T}\right) \geq \phi \cdot \operatorname{Pr}\left(\tilde{s}_{\tau^{\prime}} \in \mathcal{T}\right)
\end{aligned}
$$



To prove: $\mathbb{E}\left[\sum_{t_{3} \leq t \leq t_{1}} R\left(\tilde{s}_{t}\right)\right] \leq \mathbb{E}\left[\sum_{t_{3} \leq f(t) \leq t_{2}} R\left(\tilde{s}_{f(t)}\right)\right]$
(1) $t_{1} \leq t_{2}<t_{3}$ : Both sides are zero.
(2) $t_{1}<t_{3}<t_{2}$ : Left side is zero, right side is non-negative.
(3) $t_{3}<t_{1} \leq t_{2}$ : Conditioned on $s=s_{t_{3}}$, both sides have expectation $R(s) \cdot \delta^{-1}$.

## Conclusion

- Joint Markov scheduling: versatile model of information acquisition in Bayesian settings.
- ... when alternatives ("arms") are strategic
- ... when time steps are strategic.
- First-best policy: Gittins index policy.
- Analysis tool: deferred value and amortization lemma.
- Akin to virtual values in optimal mechanism design ...
- Interfaces cleanly with equilibrium analysis of simple mechanisms, smoothness arguments, prophet inequalities, etc.
- Beautiful but fragile: usefulness vanishes rapidly as you vary the assumptions.


## Open questions

## Algorithmic.

- Correlated arms (cf. ongoing work of Anupam Gupta, Ziv Scully, Sahil Singla)
- More than one way to inspect an alternative (i.e., arms are MDPs rather than Markov chains; cf. [Glazebrook, 1979; Cavallo \& Parkes, 2008])
- Bayesian contextual bandits
- Computational hardness of any of the above?


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## Game-theoretic.

- Strategic arms ("exploration in markets")
- Revenue guarantees (cf. [K.-Waggoner-Weyl, 2016])
- Two-sided markets (patent applic. by K.-Weyl, no theory yet!)
- Strategic time steps ("incentivizing exploration")
- Agents who persist over time.


[^0]:    ${ }^{2}$ Sahil Singla, The Price of Information in Combinatorial Optimization, contains further generalizations.

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