

FINANCIAL HIGHLIGHTS

(in thousands of Canadian dollars, except per share amounts)	Quarters ended July 31				Nine-month periods ended July 31			
	2015 \$	2014 \$	Difference \$	Difference %	2015 \$	2014 \$	Difference \$	Difference %
Consolidated Statements of Income								
Revenues	920,123	941,702	(21,579)	(2.3)	2,727,202	2,907,544	(180,342)	(6.2)
Adjusted operating income ⁽¹⁾	46,472	47,789	(1,317)	(2.8)	14,114	23,901	(9,787)	(40.9)
Net income (loss) attributable to shareholders	13,067	25,820	(12,753)	(49.4)	(26,543)	(7,732)	(18,811)	(243.3)
Basic earnings (loss) per share	0.34	0.67	(0.33)	(49.3)	(0.69)	(0.20)	(0.49)	(245.0)
Diluted earnings (loss) per share	0.34	0.66	(0.32)	(48.5)	(0.69)	(0.20)	(0.49)	(245.0)
Adjusted net income (loss) ⁽¹⁾	27,216	26,730	486	1.8	(11,854)	(4,111)	(7,743)	(188.3)
Adjusted net income (loss) per share ⁽¹⁾	0.71	0.69	0.02	2.9	(0.31)	(0.11)	(0.20)	(181.8)
Consolidated Statements of Cash Flows								
Operating activities	83,468	111,641	(28,173)	(25.2)	257,762	275,594	(17,832)	(6.5)
Investing activities	(5,126)	(14,198)	9,072	63.9	(43,130)	(44,056)	926	2.1
Financing activities	(4,751)	(637)	(4,114)	(645.8)	(7,489)	(81)	(7,408)	(9,145.7)
Effect of exchange rate changes on cash and cash equivalents	425	(4,288)	4,713	109.9	(478)	(203)	(275)	(135.5)
Net change in cash and cash equivalents	74,016	92,518	(18,502)	(20.0)	206,665	231,254	(24,589)	(10.6)
Consolidated Statements of Financial Position								
					As at July 31, 2015 \$	As at October 31, 2014 \$	Difference \$	Difference %
Cash and cash equivalents					515,552	308,887	206,665	66.9
Cash and cash equivalents in trust or otherwise reserved (current and non-current)					311,600	380,184	(68,584)	(18.0)
					827,152	689,071	138,081	20.0
Total assets					1,652,470	1,375,030	277,440	20.2
Long-term debt					—	—	—	—
Total debt ⁽¹⁾					487,045	436,145	50,900	11.7
Total net debt ⁽¹⁾					(28,507)	127,258	(155,765)	(122.4)

¹ SEE NON-IFRS FINANCIAL MEASURES

Our ability to deliver on our objectives is dependent on our financial and non-financial resources, both of which have contributed in the past to the success of our strategies and achievement of our objectives. Our financial resources consist primarily of cash not held in trust or otherwise reserved and the undrawn balances of our credit facilities. Our non-financial resources include our brand, structure, employees and relationships with suppliers.

CONSOLIDATED OPERATIONS

REVENUES

	Quarters ended July 31				Nine-month periods ended July 31			
	2015	2014	Difference	Difference	2015	2014	Difference	Difference
(in thousands of dollars)	\$	\$	\$	%	\$	\$	\$	%
Americas	675,247	660,191	15,056	2.3	2,223,891	2,322,843	(98,952)	(4.3)
Europe	244,876	281,511	(36,635)	(13.0)	503,311	584,701	(81,390)	(13.9)
	920,123	941,702	(21,579)	(2.3)	2,727,202	2,907,544	(180,342)	(6.2)

We derive our revenues from outgoing tour operators, air transportation, travel agencies, distribution, incoming tour operators and services at travel destinations.

Year over year, revenues for the quarter ended July 31, 2015 were down \$21.6 million and \$180.3 million for the nine-month period. For the quarter, the decline resulted primarily from the strengthening of the dollar against the euro and lower average selling prices, partially offset by a 2.6% overall increase in total travellers. In the transatlantic market, we reduced our product offering by 1.8%, whereas we increased capacity by 13.8% for our sun destinations. For the nine-month period, the decrease in revenues is mainly due to our winter season during which total travellers were down 7.4% while our product offering for sun destinations, our main market for the period, was reduced by 6.3% compared with 2014. For the nine-month period, total travellers were down 4.7%, whereas average selling prices were up for sun destinations and down for the transatlantic market owing to lower fuel prices compared with the corresponding period of fiscal 2014.

OPERATING EXPENSES

	Quarters ended July 31				Nine-month periods ended July 31			
	2015	2014	Difference	Difference	2015	2014	Difference	Difference
(in thousands of dollars)	\$	\$	\$	%	\$	\$	\$	%
Costs of providing tourism services	431,342	429,361	1,981	0.5	1,475,042	1,689,645	(214,603)	(12.7)
Aircraft fuel	130,511	151,049	(20,538)	(13.6)	326,079	315,693	10,386	3.3
Salaries and employee benefits	97,720	100,185	(2,465)	(2.5)	279,243	272,113	7,130	2.6
Commissions	26,470	31,718	(5,248)	(16.5)	113,237	143,302	(30,065)	(21.0)
Aircraft maintenance	37,897	32,553	5,344	16.4	109,695	87,308	22,387	25.6
Airport and navigation fees	33,734	33,993	(259)	(0.8)	83,730	69,541	14,189	20.4
Aircraft rent	24,702	23,350	1,352	5.8	72,553	62,373	10,180	16.3
Other	92,840	92,695	145	0.2	259,375	248,597	10,778	4.3
Share of net income of an associate	(1,565)	(991)	(574)	57.9	(5,866)	(4,929)	(937)	19.0
Amortization	11,559	11,698	(139)	(1.2)	36,436	32,227	4,209	13.1
Restructuring charge	—	—	—	—	—	2,226	(2,226)	(100.0)
Total	885,210	905,611	(20,401)	(2.3)	2,749,524	2,918,096	(168,572)	(5.8)

Total operating expenses for the quarter and nine-month period decreased \$20.4 million (2.3%) and \$168.6 million (5.8%), respectively, compared with fiscal 2014.

For the quarter, the decrease resulted mainly from the drop in fuel prices compared with the same period of fiscal 2014. For the nine-month period, the decrease is mainly due to our winter season during which we reduced our sun destination product offering by 6.2%. In addition, the full effect of insourcing narrow-body aircraft to sun destinations in addition to the shift toward a flexible fleet at Air Transat, maximizing the use of narrow-body aircraft with more aircraft in winter while minimizing fixed costs of wide-body aircraft, was felt in the nine-month period ended July 31, 2015. Apart from the anticipated cost savings, this initiative resulted in lower costs of providing tourism services (those flights were previously operated by an external air carrier), and higher other operating expenses, excluding commissions. These cost savings were partially offset by the dollar's depreciation against the U.S. dollar.

SHARE OF NET INCOME OF AN ASSOCIATE

Our share of net income of an associate represents our share of the net income of our hotel business, Caribbean Investments B.V. ["CIBV"]. Our share of net income for the third quarter totalled \$1.6 million compared with a \$1.0 million for the same quarter of 2014. For the nine-month period, the share of net income stood at \$5.9 million, compared with \$4.9 million in 2014. This growth was driven by higher operating profitability than in the same periods of fiscal 2014.

DEPRECIATION AND AMORTIZATION

Depreciation and amortization expense includes the depreciation of property, plant and equipment, and the amortization of intangible assets subject to amortization and deferred incentive benefits. Year over year, depreciation and amortization, remained unchanged for the third quarter and rose \$4.2 million for the nine-month period. The increase for the nine-month period resulted from additions and improvements to our aircraft fleet, consisting mainly of Airbus A330 reconfigurations.

OPERATING INCOME (LOSS)

In light of the foregoing, operating income for the third quarter totalled \$34.9 million (3.8%), down \$1.2 million from \$36.1 million (3.8%) for the same period of fiscal 2014. This decline resulted from a decrease in operating income in Europe, where the decline in sales to destinations in Northern Africa continued during the summer, partially offset by a \$5.5 million improvement in operating income in the Americas, where the transatlantic market constitutes our main operations for the period.

For the nine-month period, the Corporation recognized an operating loss of \$22.3 million (0.8%), up \$11.8 million from an operating loss of \$10.6 million (0.4%) for the first three quarters of fiscal 2014. The deterioration in our operating loss resulted from a \$22.0 million increase in operating loss in Europe, where lower sales to certain destinations such as in North Africa have been noted, partially offset by a \$10.3 million improvement in operating income in the Americas. Moreover, operating results for the nine-month period were affected by the depreciation of Canada's currency against the U.S. dollar, which could not be fully offset by our cost reduction initiatives.

The weakening in the Canadian dollar raised our operating expenses for the quarter and nine-month period by \$21.0 million and \$76.0 million, respectively, compared with the same periods of fiscal 2014.

Adjusted operating income for the third quarter amounted to \$46.5 million (5.1%) compared with \$47.8 million (5.1%) year over year. Adjusted net income for the nine-month period totalled \$14.1 million (0.5%) compared with \$23.9 million (0.8%) for 2014.

GEOGRAPHIC AREAS

AMERICAS

Americas	Quarters ended July 31				Nine-month periods ended July 31			
	2015	2014	Difference	Difference	2015	2014	Difference	Difference
(in thousands of dollars)	\$	\$	\$	%	\$	\$	\$	%
Revenues	675,247	660,191	15,056	2.3	2,223,891	2,322,843	(98,952)	(4.3)
Operating expenses	648,923	639,401	9,522	1.5	2,229,548	2,338,768	(109,220)	(4.7)
Operating income (loss)	26,324	20,790	5,534	26.6	(5,657)	(15,925)	10,268	64.5
Operating income (loss) (%)	3.9	3.1	0.7	23.8	(0.3)	(0.7)	0.4	62.9

Third-quarter revenues of our North American subsidiaries from sales in Canada and abroad were up \$15.1 million (2.3%) compared with fiscal 2014. Revenue growth was driven by the introduction of a new reservation platform, which for European travellers, favours purchasing seats directly from our Air Transat subsidiary instead of through our European subsidiaries. In the transatlantic market, our product offering was reduced 1.8%. In addition, our decision to expand our product offering by 13.8% to sun destinations, combined with an increase in our incoming tour operator's business in Canada, helped grow total travellers by 7.0% for all our markets, while average selling prices were slightly lower. Quarterly operating income stood at \$26.3 million (3.9%) in fiscal 2015 compared with \$20.8 million (3.1%) in fiscal 2014. Growth in operating income was accentuated by a decline in fuel costs, which, even combined with the dollar's weakening against the U.S. currency, decreased operating expenses of \$17.0 million across our markets. In the aggregate, for our transatlantic market, the decrease in costs exceeded the decline in revenues.

For the nine-month period ended July 31, 2015, revenues of our North American subsidiaries were down \$99.0 million (4.3%) from 2014. Revenues were down primarily in the winter season, during which our decision to reduce our sun destination product offering by 6.3% and transatlantic routes by 3.2% resulted in a 7.4% decline in total travellers for all our markets in the winter season, whereas average selling prices were slightly higher. For the nine-month period, total travellers were down 3.2%. The Corporation reported an operating loss of \$5.7 million (0.3%) for the first nine months of 2015 compared with \$15.9 million (0.7%) in fiscal 2014. The decrease in our operating loss is mainly due to our cost reduction efforts which resulted in a decrease in operating expenses. However, the reduction in our operating loss was partially offset by the dollar's weakening against the U.S. currency, which, even combined with the decrease in fuel prices, led to a rise in operating expenses of \$4.0 million across our markets.

EUROPE

Europe	Quarters ended July 31				Nine-month periods ended July 31			
	2015	2014	Difference	Difference	2015	2014	Difference	Difference
(in thousands of dollars)	\$	\$	\$	%	\$	\$	\$	%
Revenues	244,876	281,511	(36,635)	(13.0)	503,311	584,701	(81,390)	(13.9)
Operating expenses	236,287	266,210	(29,923)	(11.2)	519,976	579,328	(59,352)	(10.2)
Operating income (loss)	8,589	15,301	(6,712)	(43.9)	(16,665)	5,373	(22,038)	(410.2)
Operating income (loss) (%)	3.5	5.4	(1.9)	(35.5)	(3.3)	0.9	(4.2)	(460.3)

Third-quarter revenues of our European subsidiaries from sales in Europe and Canada were down \$36.6 million (13.0%) in fiscal 2015 from a year earlier. On one hand, the decline in revenues resulted in large part from the introduction of a new reservation platform, which for European travellers, favours purchasing seats directly from our Air Transat subsidiary instead of through our European subsidiaries, which resulted in a 14.1% decrease in total travellers. On the other hand, the decline in revenues is also attributable to lower sales to North African destinations and of North American tours. The demand was also affected by the decline of the Euro. Our average selling prices were slightly higher than in the third quarter of 2014, owing in part to a different product mix. In local currency terms, revenues of our European entities declined. Our European operations reported third-quarter operating income of \$8.6 million (3.5%) in fiscal 2015 compared with \$15.3 million (5.4%) in fiscal 2014. The lower operating income was primarily due to France, where market conditions are very difficult, as well as to slimmer margins in tour revenues and, to a lesser extent, a decrease in total travellers.

For the nine-month period, revenues of our European subsidiaries were down \$81.4 million (13.9%), due to a 13.0% decrease in total travellers. In local currency terms, revenues of our European entities also declined. This was due to lower sales to destinations in North Africa and Senegal, as well as of North American tours, whereas average selling prices were slightly higher on long-haul destinations and lower on medium-haul destinations than in the first three quarters of fiscal 2014. Our European operations reported an operating loss of \$16.7 million (3.3%) for the nine-month period compared with \$5.4 million (0.9%) in 2014. The higher operating loss was primarily attributable to France, where market conditions are very difficult, as well as to the decrease in total travellers and slimmer margins in tour revenues.

OTHER EXPENSES (REVENUES)

	Quarters ended July 31				Nine-month periods ended July 31			
	2015	2014	Difference	Difference	2015	2014	Difference	Difference
(in thousands of dollars)	\$	\$	\$	%	\$	\$	\$	%
Financing costs	546	550	(4)	(0.7)	1,561	1,491	70	4.7
Financing income	(1,924)	(2,019)	95	(4.7)	(5,942)	(6,079)	137	(2.3)
Change in fair value of derivative financial instruments used for aircraft fuel purchases	19,374	1,237	18,137	1,466.2	20,039	2,717	17,322	637.5
Foreign exchange gain on non-current monetary items	(1,215)	132	(1,347)	1,020.5	(2,328)	(547)	(1,781)	325.6

FINANCING COSTS

Financing costs comprise interest on long-term debt and other interest, standby fees, and financial expenses. Compared to 2014, financing costs remained stable in the third quarter and nine-month period ended July 31, 2015.

TRANSAT A.T. INC.
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

	As at July 31, 2015	As at October 31, 2014
(in thousands of Canadian dollars)	\$	\$
ASSETS		
Cash and cash equivalents	515,552	308,887
Cash and cash equivalents in trust or otherwise reserved <i>[note 5]</i>	266,700	340,704
Trade and other receivables	145,899	123,489
Income taxes receivable	15,565	3,329
Inventories	9,350	10,434
Prepaid expenses	75,049	74,932
Derivative financial instruments	47,195	16,596
Current portion of deposits	38,819	17,833
Current assets	1,114,129	896,204
Cash and cash equivalents reserved <i>[note 5]</i>	44,900	39,480
Deposits	29,831	26,099
Income taxes receivable	15,850	—
Deferred tax assets	38,774	30,051
Property, plant and equipment	133,224	128,560
Goodwill	99,563	95,601
Intangible assets	77,259	72,769
Derivative financial instruments	1,329	—
Investment in an associate <i>[note 6]</i>	96,453	83,949
Other assets	1,158	2,317
Non-current assets	538,341	478,826
	1,652,470	1,375,030
LIABILITIES		
Trade and other payables	466,644	338,633
Current portion of provision for overhaul of leased aircraft	21,949	10,674
Income taxes payable	6,383	1,721
Customer deposits and deferred revenues	527,868	424,468
Derivative financial instruments	48,920	24,679
Current liabilities	1,071,764	800,175
Provision for overhaul of leased aircraft <i>[note 8]</i>	28,627	25,638
Other liabilities <i>[note 10]</i>	51,525	53,926
Derivative financial instruments	473	—
Deferred tax liabilities	12,380	12,345
Non-current liabilities	93,005	91,909
EQUITY		
Share capital <i>[note 11]</i>	221,297	224,679
Share-based payment reserve	16,779	15,444
Retained earnings	200,382	227,872
Unrealized gain on cash flow hedges	25,384	11,712
Cumulative exchange differences	23,859	3,239
	487,701	482,946
	1,652,470	1,375,030

See accompanying notes to interim condensed consolidated financial statements

NOTICE

The Corporation's independent auditors have not performed a review of the accompanying interim condensed consolidated financial statements.

TRANSAT A.T. INC.
CONSOLIDATED STATEMENTS INCOME (LOSS)

	Quarters ended July 31		Nine-month periods ended July 31	
	2015	2014	2015	2014
(in thousands of Canadian dollars, except per share amounts)	\$	\$	\$	\$
Revenues	920,123	941,702	2,727,202	2,907,544
Operating expenses				
Costs of providing tourism services	431,342	429,361	1,475,042	1,689,645
Aircraft fuel	130,511	151,049	326,079	315,693
Salaries and employee benefits	97,720	100,185	279,243	272,113
Commissions	26,470	31,718	113,237	143,302
Aircraft maintenance	37,897	32,553	109,695	87,308
Aircraft rent	24,702	23,350	72,553	62,373
Airport and navigation fees	33,734	33,993	83,730	69,541
Other	92,840	92,695	259,375	248,597
Share of net income of an associate	(1,565)	(991)	(5,866)	(4,929)
Depreciation and amortization	11,559	11,698	36,436	32,227
Restructuring	—	—	—	2,226
	885,210	905,611	2,749,524	2,918,096
Operating results	34,913	36,091	(22,322)	(10,552)
Financing costs	546	550	1,561	1,491
Financing income	(1,924)	(2,019)	(5,942)	(6,079)
Change in fair value of derivative financial instruments used for aircraft fuel purchases	19,374	1,237	20,039	2,717
Foreign exchange gain on non-current monetary items	(1,215)	132	(2,328)	(547)
Income (loss) before income tax expense	18,132	36,191	(35,652)	(8,134)
Income taxes (recovery)				
Current	11,633	10,128	1,047	1,562
Deferred	(7,321)	(233)	(13,698)	(4,526)
	4,312	9,895	(12,651)	(2,964)
Net income (loss) for the period	13,820	26,296	(23,001)	(5,170)
Net income (loss) attributable to:				
Shareholders	13,067	25,820	(26,543)	(7,732)
Non-controlling interests	753	476	3,542	2,562
	13,820	26,296	(23,001)	(5,170)
Earnings (loss) per share <i>[note 11]</i>				
Basic	0.34	0.67	(0.69)	(0.20)
Diluted	0.34	0.66	(0.69)	(0.20)

See accompanying notes to unaudited interim condensed consolidated financial statements

TRANSAT A.T. INC.
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

	Quarters ended July 31		Nine-month periods ended July 31	
	2015	2014	2015	2014
(in thousands of Canadian dollars)	\$	\$	\$	\$
Net income (loss) for the period	13,820	26,296	(23,001)	(5,170)
Other comprehensive income (loss)				
Items that will be reclassified to net income (loss)				
Change in fair value of derivatives designated as cash flow hedges	26,881	345	(37,240)	(22,858)
Reclassification to net income (loss)	7,113	(167)	55,816	15,701
Deferred taxes	(9,082)	(120)	(4,904)	1,824
	24,912	58	13,672	(5,333)
Foreign exchange gain (loss) on translation of financial statements of foreign subsidiaries	14,674	(1,646)	20,620	8,561
Total other comprehensive income (loss)	39,586	(1,588)	34,292	3,228
Comprehensive income (loss) for the period	53,406	24,708	11,291	(1,942)
Attributable to:				
Shareholders	53,211	24,269	9,117	(4,173)
Non-controlling interests	195	439	2,174	2,231
	53,406	24,708	11,291	(1,942)

See accompanying notes to unaudited interim condensed consolidated financial statements

TRANSAT A.T. INC.
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

	Accumulated other comprehensive income (loss)							
				Unrealized	Cumulative		Non-	
	Share capital	Share-based payment reserve	Retained earnings	gain (loss) on cash flow hedges	exchange differences	Total	controlling interests	Total equity
(in thousands of Canadian dollars)	\$	\$	\$	\$	\$	\$	\$	\$
Balance as at October 31, 2013	221,706	15,391	206,835	2,380	(4,919)	441,393	—	441,393
Net income (loss) for the period	—	—	(7,732)	—	—	(7,732)	2,562	(5,170)
Other comprehensive income (loss)	—	—	—	(5,333)	8,892	3,559	(331)	3,228
Comprehensive income (loss) for the period	—	—	(7,732)	(5,333)	8,892	(4,173)	2,231	(1,942)
Issued from treasury	662	—	—	—	—	662	—	662
Exercise of options	1,909	(613)	—	—	—	1,296	—	1,296
Share-based payment expense	—	1,395	—	—	—	1,395	—	1,395
Reclassification of non-controlling interest liabilities	—	—	—	—	—	—	(2,562)	(2,562)
Reclassification of non-controlling interest exchange difference	—	—	—	—	(331)	(331)	331	—
	2,571	782	—	—	(331)	3,022	(2,231)	791
Balance as at July 31, 2014	224,277	16,173	199,103	(2,953)	3,642	440,242	—	440,242
Net income (loss) for the period	—	—	30,607	—	—	30,607	629	31,236
Other comprehensive income (loss)	—	—	(2,519)	14,665	(2,106)	10,040	1,703	11,743
Comprehensive income (loss) for the period	—	—	28,088	14,665	(2,106)	40,647	2,332	42,979
Issued from treasury	195	—	—	—	—	195	—	195
Exercise of options	207	(66)	—	—	—	141	—	141
Share-based payment expense	—	(663)	—	—	—	(663)	—	(663)
Dividends	—	—	—	—	—	—	(2,782)	(2,782)
Other changes in non-controlling interest liabilities	—	—	681	—	—	681	(681)	—
Reclassification of non-controlling interest liabilities	—	—	—	—	—	—	2,834	2,834
Reclassification of non-controlling interest exchange difference	—	—	—	—	1,703	1,703	(1,703)	—
	402	(729)	681	—	1,703	2,057	(2,332)	(275)
Balance as at October 31, 2014	224,679	15,444	227,872	11,712	3,239	482,946	—	482,946
Net income (loss) for the period	—	—	(26,543)	—	—	(26,543)	3,542	(23,001)
Other comprehensive income (loss)	—	—	—	13,672	21,988	35,660	(1,368)	34,292
Comprehensive income (loss) for the period	—	—	(26,543)	13,672	21,988	9,117	2,174	11,291
Issued from treasury	736	—	—	—	—	736	—	736
Share-based payment expense	—	1,335	—	—	—	1,335	—	1,335
Repurchase of shares	(4,118)	—	(947)	—	—	(5,065)	—	(5,065)
Dividends	—	—	—	—	—	—	(3,160)	(3,160)
Reclassification of non-controlling interest liabilities	—	—	—	—	—	—	4,528	4,528
Reclassification of non-controlling interest exchange difference	—	—	—	—	(1,368)	(1,368)	1,368	—
	(3,382)	1,335	(947)	—	(1,368)	(4,362)	2,736	(1,626)
Balance as at July 31, 2015	221,297	16,779	200,382	25,384	23,859	487,701	4,910	492,611

See accompanying notes to unaudited interim condensed consolidated financial statements

TRANSAT A.T. INC.

CONSOLIDATED STATEMENTS OF CASH FLOWS

	Quarters ended July 31		Nine-month periods ended July 31	
	2015	2014	2015	2014
(in thousands of Canadian dollars)	\$	\$	\$	\$
OPERATING ACTIVITIES				
Net income (loss) for the period	13,820	26,296	(23,001)	(5,170)
Operating items not involving an outlay (receipt) of cash:				
Depreciation and amortization	11,559	11,698	36,436	32,227
Change in fair value of derivative financial instruments used for aircraft fuel purchases	19,374	1,237	20,039	2,717
Foreign exchange gain on non-current monetary items	(1,215)	132	(2,328)	(547)
Share of net income of an associate	(1,565)	(991)	(5,866)	(4,929)
Deferred taxes	(7,321)	(233)	(13,698)	(4,526)
Employee benefits	600	563	1,800	1,690
Share-based payment expense	465	456	1,335	1,395
	35,717	39,158	14,717	22,857
Net change in non-cash working capital balances related to operations	43,787	70,966	244,610	235,601
Net change in other assets and liabilities related to operations	(2,972)	(2,840)	(15,829)	8,011
Net change in provision for overhaul of leased aircraft	8,816	4,357	14,264	9,125
Cash flows related to operating activities	85,348	111,641	257,762	275,594
INVESTING ACTIVITIES				
Additions to property, plant and equipment and other intangible assets	(13,712)	(15,074)	(44,416)	(47,932)
Increase in cash and cash equivalent reserved	—	876	(5,420)	876
Proceeds from disposal of subsidiary	—	—	—	3,000
Dividend received from an associate	6,706	—	6,706	—
Cash flows related to investing activities	(7,006)	(14,198)	(43,130)	(44,056)
FINANCING ACTIVITIES				
Proceeds from issuance of shares	274	244	736	1,958
Repurchase of shares	(3,832)	—	(5,065)	—
Dividends paid by a subsidiary to a non-controlling shareholder	(1,193)	(881)	(3,160)	(2,039)
Cash flows related to financing activities	(4,751)	(637)	(7,489)	(81)
Effect of exchange rate changes on cash and cash equivalents	425	(4,288)	(478)	(203)
Net change in cash and cash equivalents	74,016	92,518	206,665	231,254
Cash and cash equivalents, beginning of period	441,536	404,554	308,887	265,818
Cash and cash equivalents, end of period	515,552	497,072	515,552	497,072
Supplementary information (as reported in operating activities)				
Income taxes paid (recovered)	(1,608)	2,346	22,959	29,489
Interest paid	116	126	238	385

See accompanying notes to unaudited interim condensed consolidated financial statements